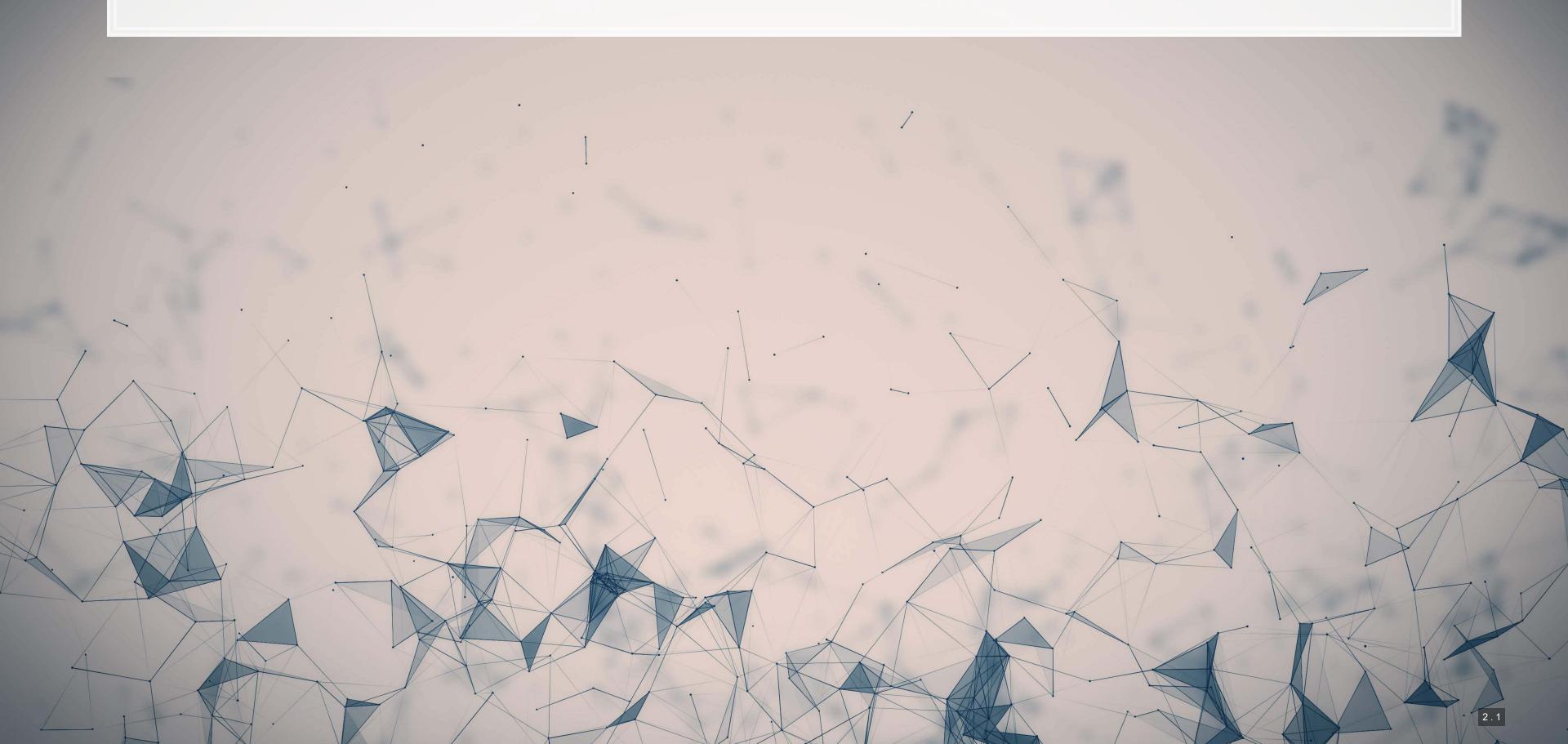
ACCT 101: Bookkeeping, accruals, and adjusting

Session 2

Dr. Richard M. Crowley

rcrowley@smu.edu.sg http://rmc.link/

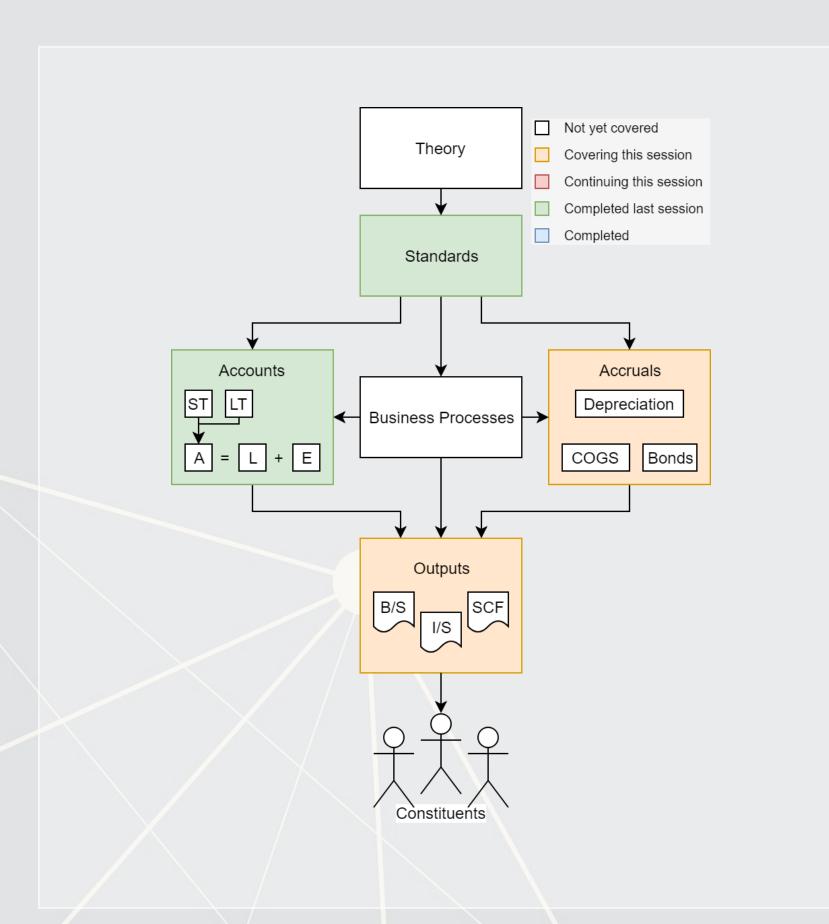
Front matter



Front matter

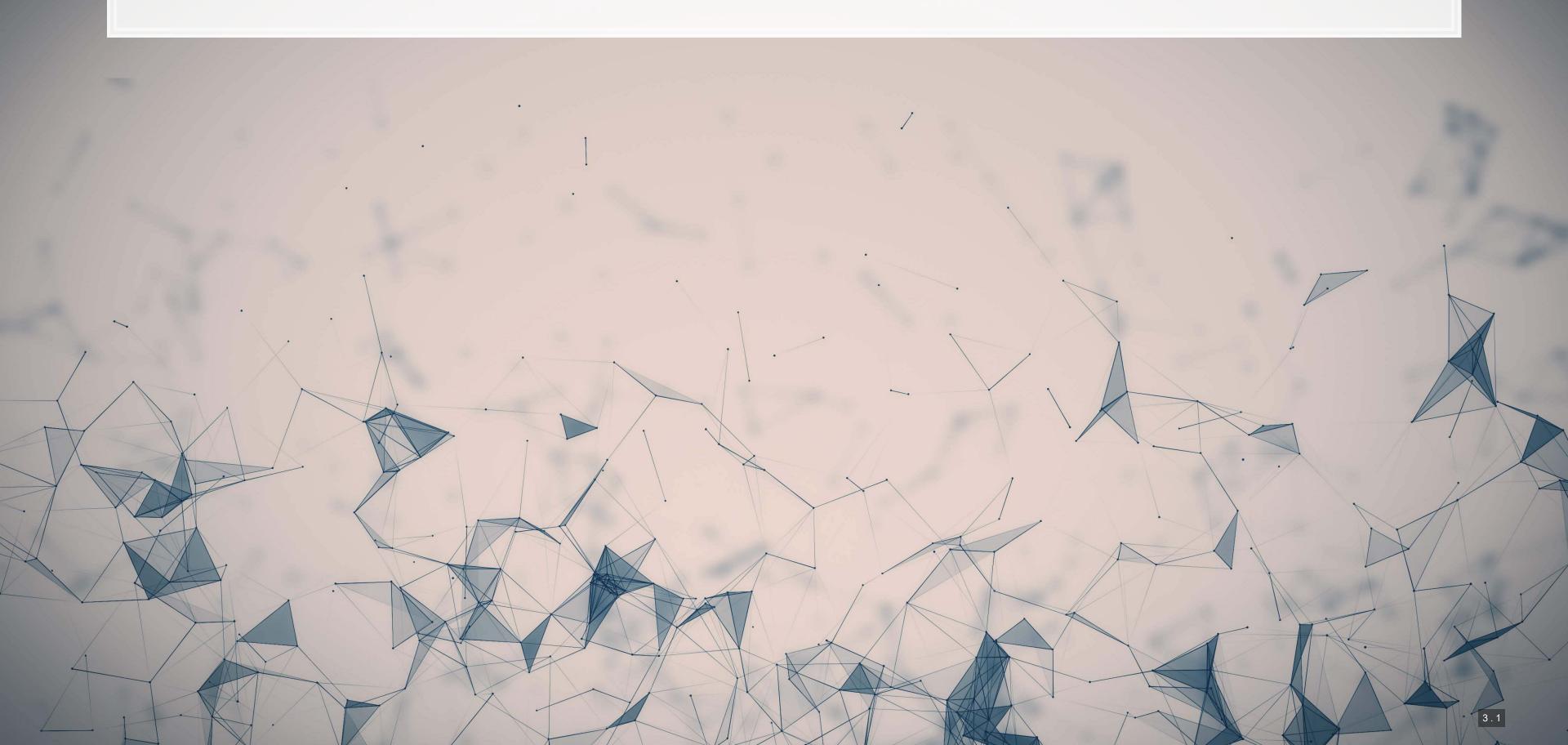
- Homework 1 due next week
 - Available on eLearn
 - Submit on eLearn
- Covers topics from today's session

Learning objectives



- Bookkeeping (Chapter 2)
 - 1. Understand how accounting works
 - 2. Record transactions in the journal
 - 3. Construct a trial balance
- Accruals and Adjustments (Chapter 3)
 - 1. Relate accrual accounting and cash flows
 - 2. Apply the revenue and matching principals
 - 3. Adjust accounts

Debits and credits





- 8500 BCE: Shaped clay tokens represent commodities
- 200 BCE: Arabic numerals (except **0**)
- 600 CE: **0** developed
- 800 CE: 10-digit numerals spread throughout Europe





MS 4631
Bulla-envelope with 11 plain and complex tokens inside.
Near East, ca. 3700-3200 BC

http://www.schoyencollection.com/mathematics-collection/pre-literate-counting/bulla-envelope-ms-4631

*Note: This slide is based on a history lecture by Dr. Pierre Liang at Carnegie Mellon from October 2017

History: Double entry

- 1400s CE: First evidence of *double entry* accounting in Italy
- 1494 CE Italian monk and scholar Luca Pacioli publishes first text on double entry bookkeeping
 - Summa de Arithmetica, Geometria, Proportioni et Propotionalita





*Note: This slide is based on a history lecture by Dr. Pierre Liang at Carnegie Mellon from October 2017

History: Journal entries

(1491)

- 7. Faro debetore Tomasone del Buono e creditore spese di mercanzie di s. iiij d'oro per spese fatta a un fardello di panno corsato mandato da Lucca da Bonaccorsi a Libro 203/100 lib—siiij d—
- 7. I make debtor Tomaso del Buono and creditor Merchandise Expenses for 4 s. in gold, for expenses incurred on a bale of cloth sent by Lucca da Bonaccorsi in the book 203/100 lib.

 —84d—

(1558)

 Devonshire Kerseys is debitor to Laurance Fabian, draper, and is for 10 pieces at 36 s. a piece—etc.—L. 108 s—d(1570)

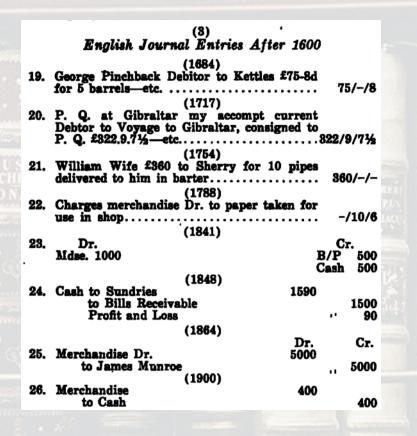
14. Roggen soll an Hering, hab ich mit Audreas Klur von Thorn einen stick getroffen—stc. fl. 472,15—

(1595)

- 11. Cassa van ghereden ghelde is schuldich aen Cappital van my 8000 guld. Ende is voor verscheyden penninghen van gout ende silver, so ick in mynen handen hebbe, omme daermede te dryuen den handel van coopmanchap. Godt wil my verleenen ghewin, ende behaeden voor verlies. Amen...g. 8000
- 14. Rye owes to Herring, which I have bartered with Audreas Klur of Thorn—ste...fl. 472.15
- 11. Ready money is indebted to Capital for my 8000 guilders. And is for different coins of gold and silver that I have in hand to use in pursuing the trade of merchandise. God will grant me profit and preserve me from loss. Amen...g. 8000

Images from Littleton 1928 TAR.





Shakespeare likely did this sort of work for the British Navy! (Source: Reynolds 1974 JAR)



The Principles of Book-keeping by Double Entry constitute a theory which is mathematically by no means uninteresting: it is in fact like Euclid's theory of ratios an absolutely perfect one, and it is only its extreme simplicity which prevents it from being as interesting as it would otherwise be.

– Arthur Cayley, FRS, The Principles of Book-keeping by Double Entry, 1894.

Bookkeeping has become a real technology instead of a simple clerical routine, and in addition there has grown up a profession of accounting which reaches quite beyond bookkeeping.

- A. C. Littleton, The Evolution of the Journal Entry, 1928.

← Debit | Credit →

Debits

on

the

left

Credits

on

the

right

Memorize this!

This is double entry accounting

Debits and credits

Debits (DR)

- Increase assets
- Decrease liabilities
- Decrease equity
 - Decrease revenue
 - Increase expenses

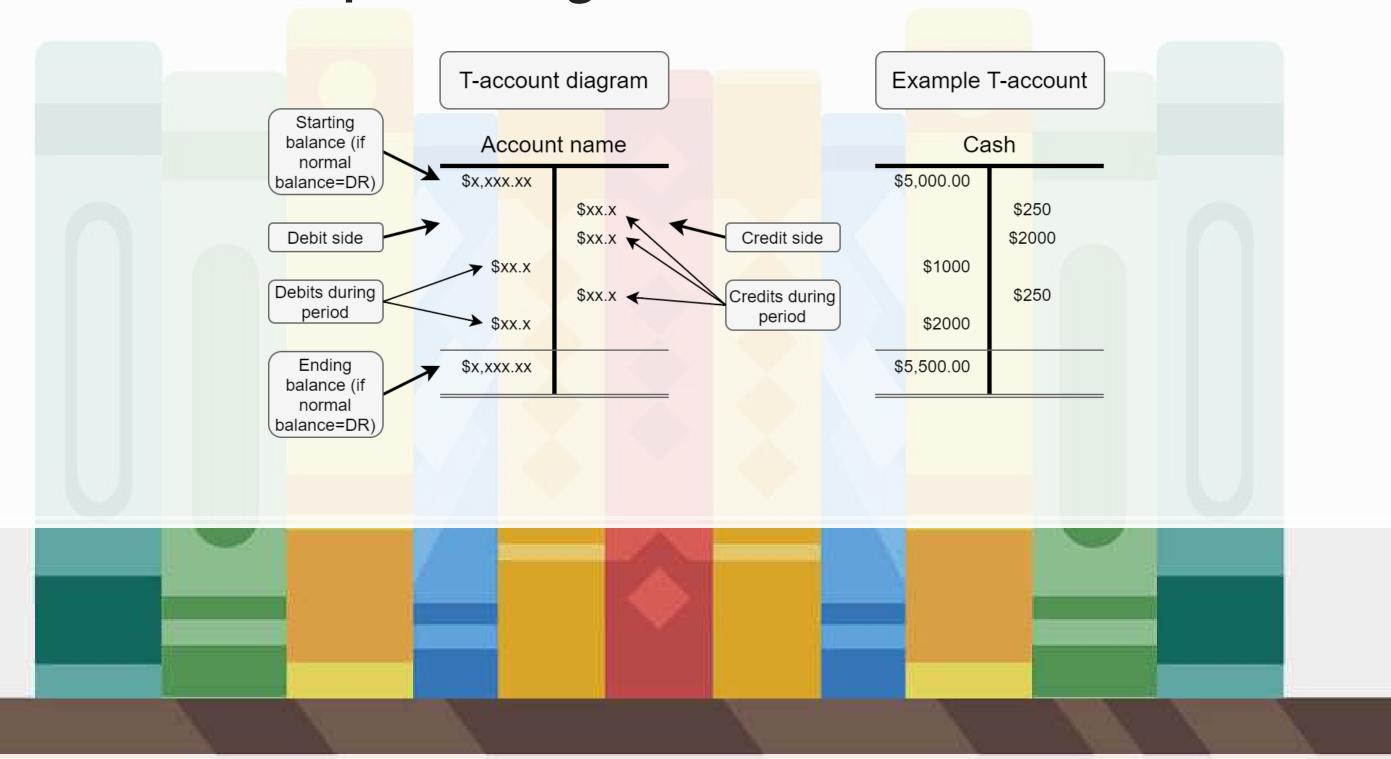
Credits (CR)

- Decrease assets
- Increase liabilities
- Increase equity
 - Increase revenue
 - Decrease expenses

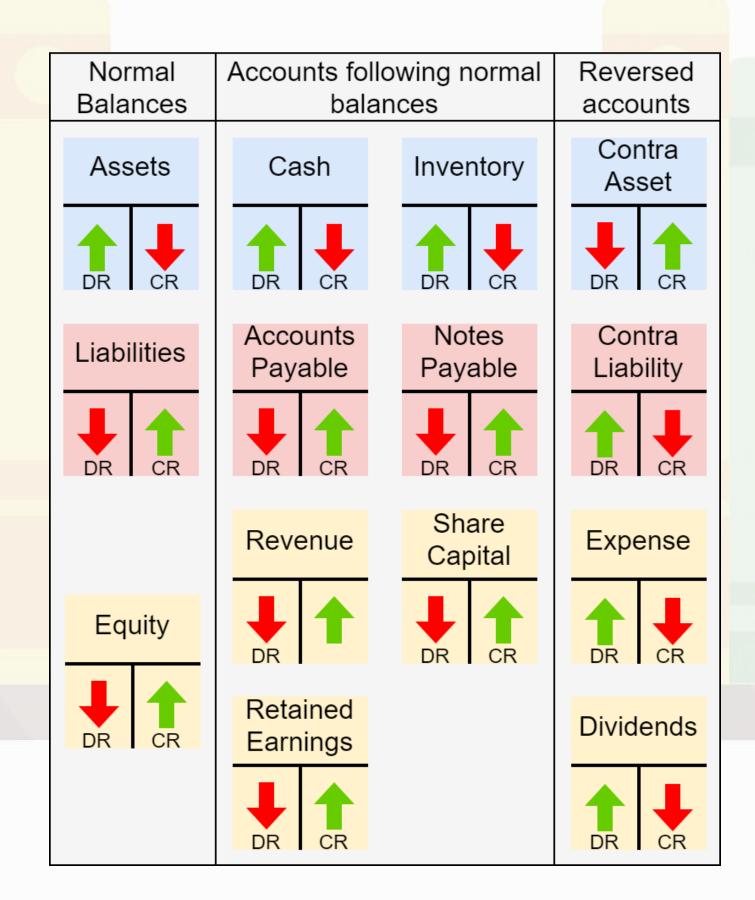
The side of an account that increases its balance is called the account's *normal balance*

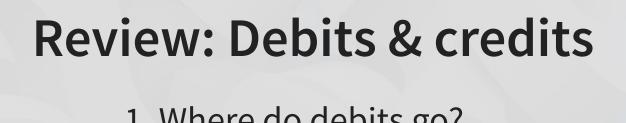
Debits always equal credits for a transaction

Representing accounts: T-accounts

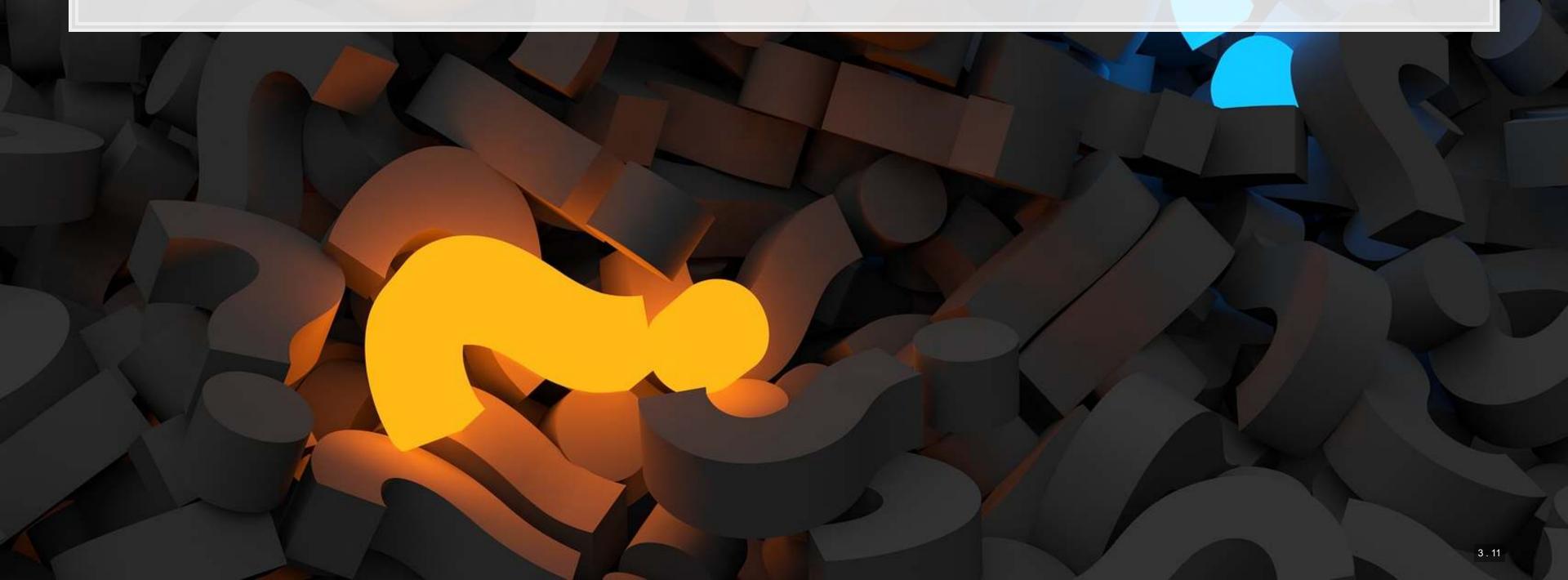


Normal balances





- 1. Where do debits go?
- 2. Where do credits go?
- 3. What do debits equal?
- 4. What do credits equal?



Review: Debits & credits

- 1. Where do debits go?
 - Left!
- 2. Where do credits go?
 - Right!
- 3. What do debits equal?
 - Credits!
- 4. What do credits equal?
 - Debits!

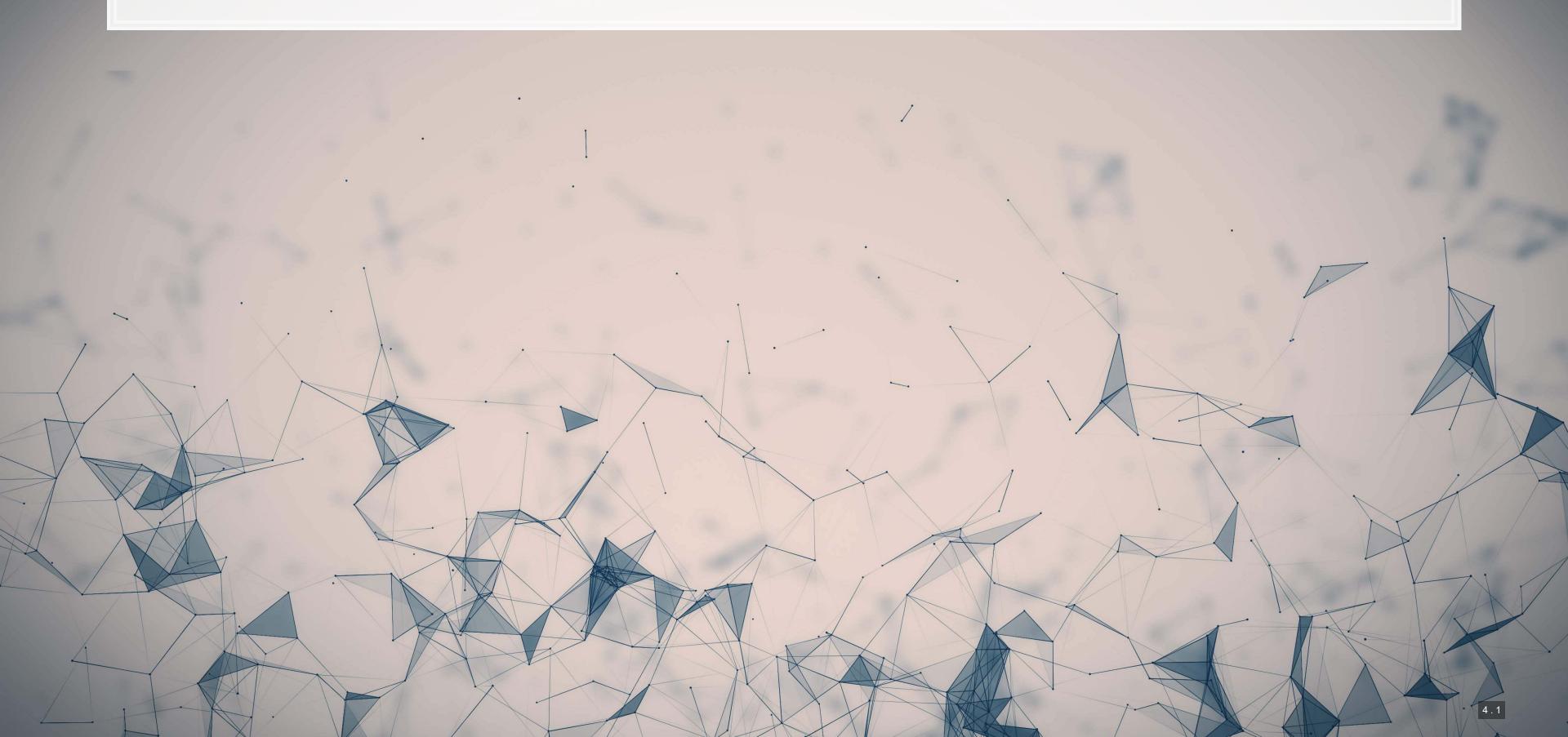
Why does this all matter?

$$A=L+E \qquad A,L,E\in (-\infty,\infty) \ DR=CR \qquad DR,CR>0$$

- Both of these equations inherently require that at least two changes are made with each transaction
 - For the top equation, the changes must either:
 - Affect both sides in the same direction, or
 - Cancel out within one side
 - For the bottom equation, the change must have a debit and a credit
- As these hold at the smallest element of the system, they aggregate up to hold for any amount of transactions
 - I.e., for a whole company or any subset thereof

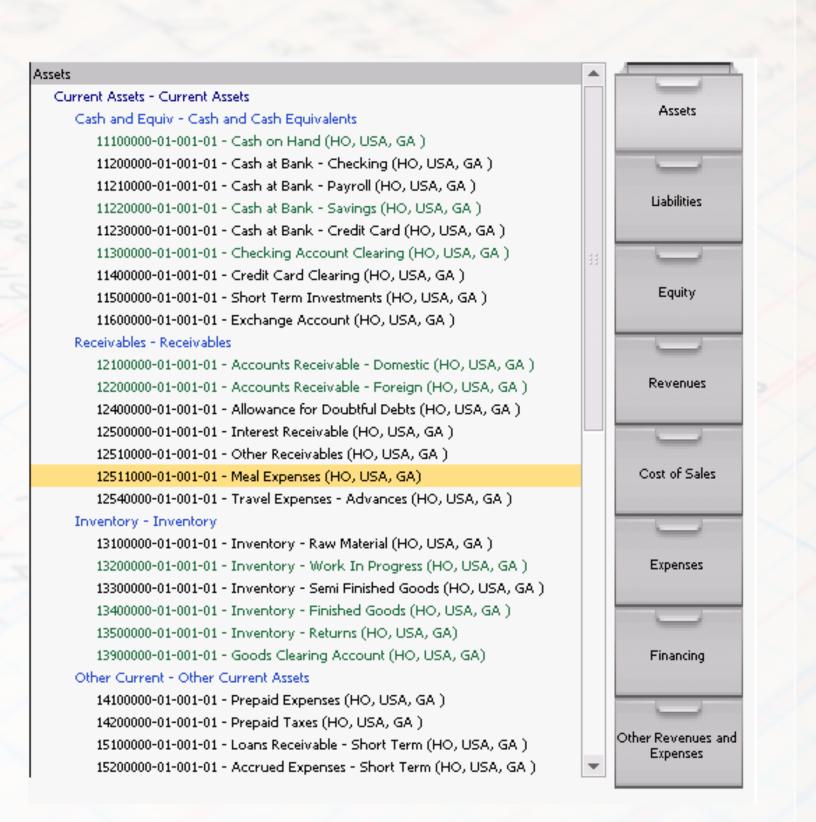
Now we have a robust way to check for mistakes anywhere in our accounting system – just check each equation!

Bookkeeping



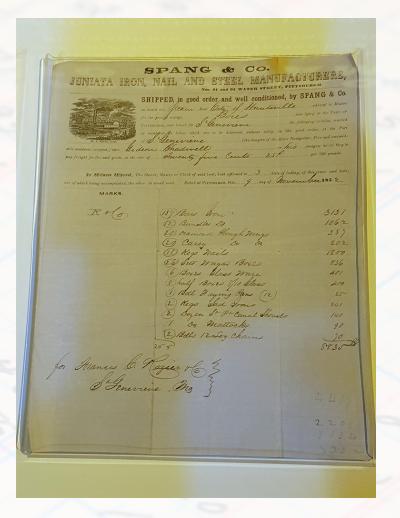
Accounts

- Assets: Cash, A/R, inventory, equipment, ...
- Liabilities: A/P, debt, expenses payable, ...
- Equities: Expenses, revenue, capital, ret.
 earnings, ...
- Documented granularly in the Chart of Accounts



Source documents

- The paper trail
- Establishes amounts
- Confirms a traction occurred or was contracted
- Allows for analyzing and verifying at the transaction level
 - Needed for auditing!



Bill of laiding, 1852 [Heinz Museum]

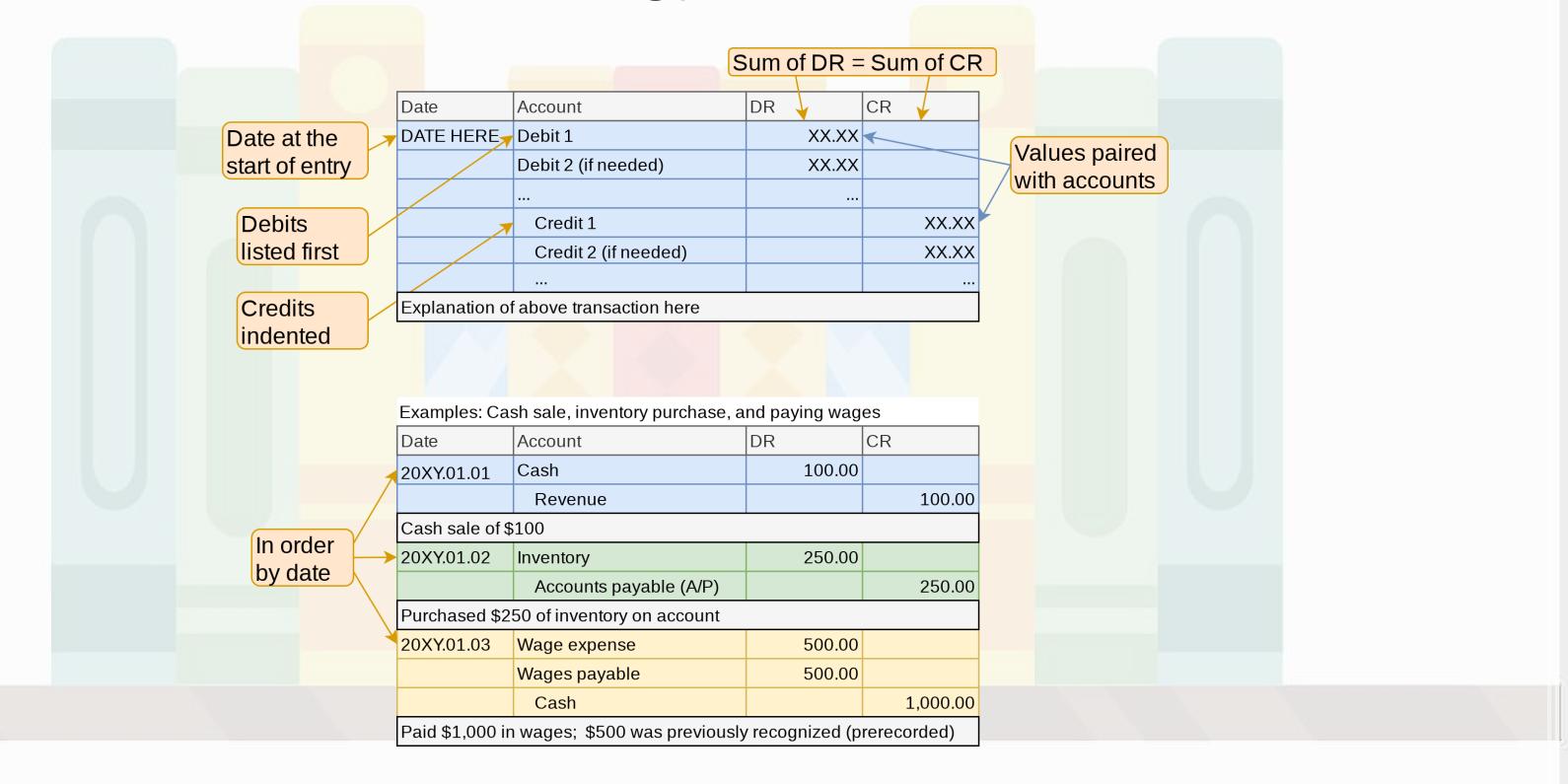
General journal

- Where everything is recorded first
 - Everything
 - Every little transaction
- Specifies the accounts, values, and document for each transaction
 - We will skip references
 - We will be doing journal entries through session 9
- Always list debits first

General Journal			GJ1	
Date	Account Title and Description	Ref.	Debit	Credit
20X1				1000
Aug. 1	Cash	I	50,000	
	Notes Payable	[1		50,000
	Borrowed \$50,000			
3	Equipment	11	30,000	·
	Cash			30,000
	Purchased equipment			
6	Vehicles	 	20,000	
	Notes Payable	F1		18,000
	Cash	[]		2,000
	Purchased delivery truck			
				CR potter of the total and a

DR = CR for *each entry*

Constructing journal entries



Constructing journal entries

- 1. Get the in class activity spreadsheet
 - Session_2_Activity.xlsx
- 2. We'll go through the first three transactions together
 - Journal entries
- 3. Journal (i.e., right out journal entries for) the next 11 transactions with your group in the blue tab of the spreadsheet
 - We'll do the rest of the activity throughout the class today



General ledger

- An aggregation of all the accounts
- Shows all account balances
- Includes details of each account
- T-accounts sufficient for this course

Ca	sh	Accounts payable	Revenue
\$5,000	3	\$2,000	\$100
\$100		\$250	- 7
geo.	\$1,000	200	2
1			\times
\$4,100	-	\$2,250	\$100

Inventory	Wages payable	Wage expense	Share capital
\$100	\$500	\$500	\$2,600
250	\$500		8
-	20		
	100		- 19
\$350	0	\$500	\$2,600

Starting balances listed in grey. Note that Revenues and Expenses always start with 0 balance.

DR = \$4,100 + \$350 + \$500 = \$4,950 CR = \$2,250 + \$100 + \$2,600 = \$4,950 DR = CR < A = \$4,100 + \$350 = \$4,450 L = \$2,250 + \$0 E = \$100 - \$500 + \$2600 = \$2,200 A = L + E \(\)

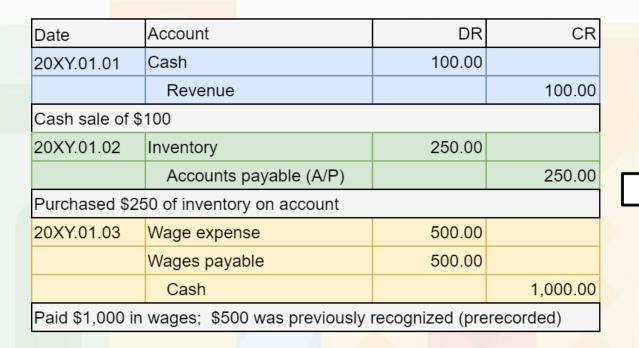
Trial Balance

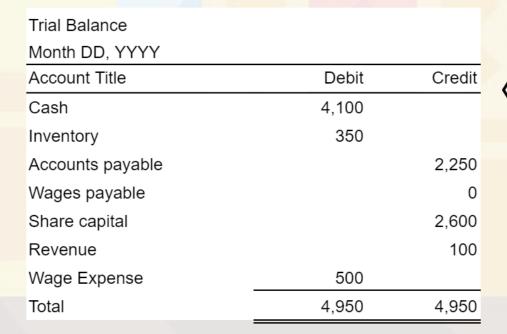
- Shows all account balances just like the general ledger
 - Make sure they add up!
- Use it to verify DR = CR
- Use it to verify the accounting equation
- Usually prepared at the end of a period
- Can prepare income statement and balance sheet from it

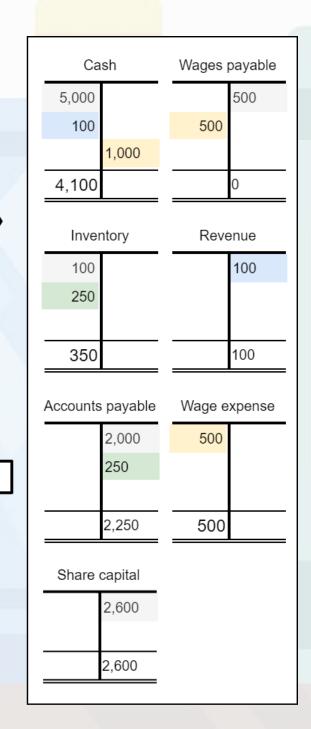
ShineBrite Car Wash, Inc. Trial Balance April 30, 20X4

	Balance		
Account Title	Debit	Credit	
	-		
Cash	\$33,300		
Accounts receivable	2,000		
Supplies	3,700		
Land	20,000		
Accounts payable		\$ 1,800	
Share capital		50,000	
Dividends	2,100		
Service revenue		10,000	
Gain on sale of land		2,000	
Rent expense	1,100		
Salary expense	1,200		
Utilities expense	400		
Total	\$63,800	\$63,800	

Constructing the trial balance







Limits of the trial balance

- Can't catch:
 - Unrecorded transactions
 - Because there's no trace of them
 - Wrong amounts in transactions that balance in the journal
 - Everything still balances
 - Wrong accounts of the same type used in the journal
 - Everything still balances
 - A=L+E holds

What you can catch

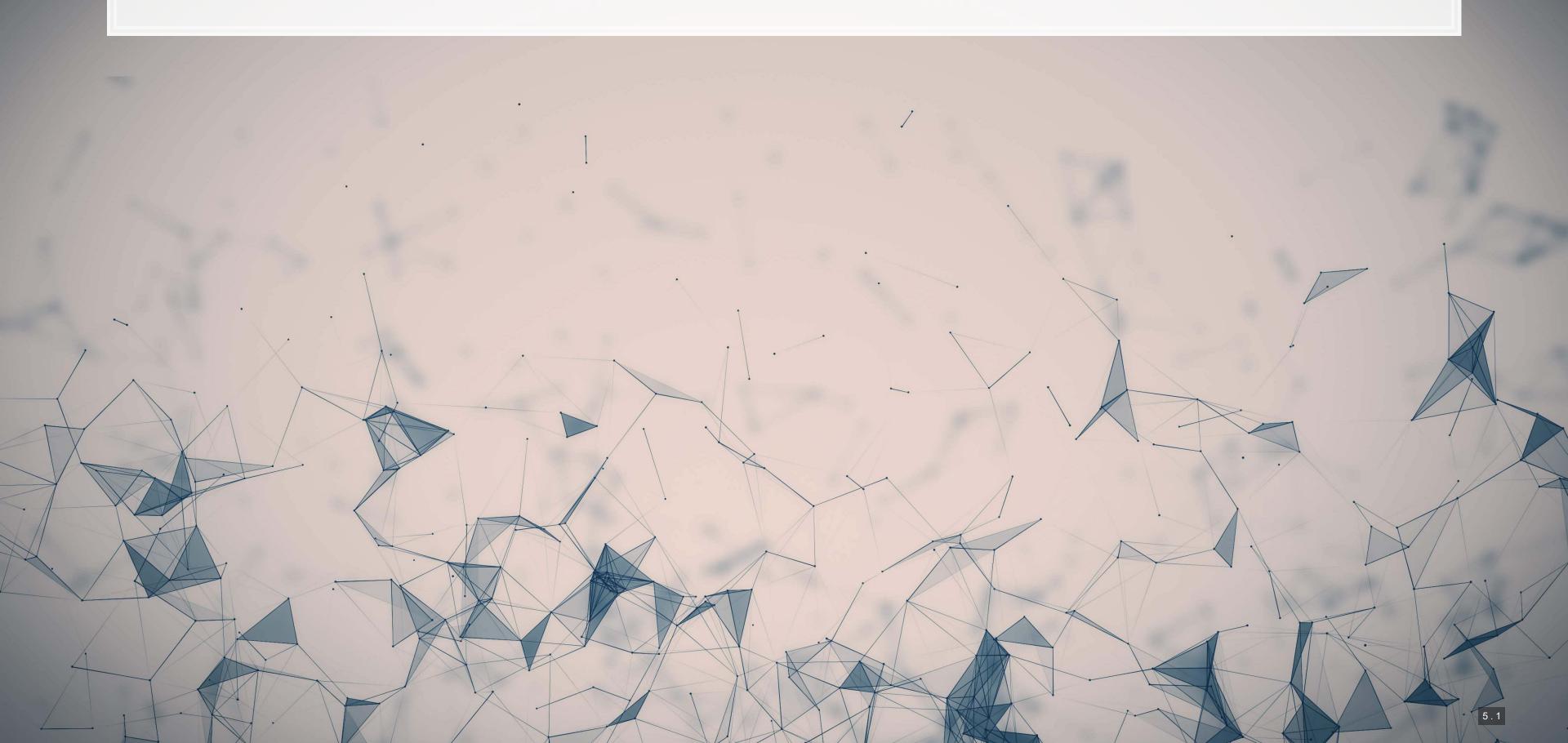
- Let the Out of balance (OOB) amount be:
 - ullet OOB = Assets Liabilities Equity
- If OOB / 2 is an integer
 - DR and CR in a transaction may be flipped
 - Ex.: Recorded a cash sale as a CR to cash and a CR to revenue
 - Should be a DR to cash and a CR to revenue
- If OOB / 9 is an integer, there may be a:
 - Slide error (multiplied by 10 or divided by 10):
 - Ex.: Recorded 5,400 instead of 54,000
 - Transposition error (flipped the first 2 digits)
 - Ex.: Recorded 45,000 instead of 54,000

T-accounts and the trial balance

- 1. Return to the in class activity
- 2. We'll do the first one as a class
- 3. Finish the rest of the activity with your group
 - Do the two green tabs



Accruals vs. Cash



Cash basis accounting

- Records cash only transactions
- Used by small companies
- $Profit = Cash\ in Cash\ out$

PROBLEM

- This ignores underlying economic activity
 - If we make a sale on credit, that doesn't add to profit
 - If we put an expense on credit, it doesn't lower profit



Accrual accounting

- Records impact of transactions as they occur
- Required per IAS1, "Presentation of Financial Statements"
- Revenue recorded when it is "more likely than not"
- Expenses recorded as incurred
- Profit = Revenue Expenses

PROBLEM

- Profit may not be indicative of cashflows
 - This is a concern for lenders
 - If there's no cash, profit doesn't matter, as the company will go bankrupt

Accrual transaction examples

Cash Transactions Noncash Transactions

Cash sale	Sales on account (A/R)
Borrowing money	Inventory purchases on account (A/P)
Paying expenses such as wages and rent	Expenses incurred but not yet paid
Receiving cash from interest earned	Depreciation expense
Paying off loans	Usage of prepaid expenses (rent, utilities, etc.)
Receiving cash from shares issued	Revenue from long-term projects with up-front cash collection

Periodicity

- Divides time into artificial segments to understand a firm's changes over time
 - Fiscal year, fiscal quarter
 - Breadtalk: Jan 1 Dec 31
 - Citigroup: Jan 1 Dec 31
 - Microsoft: Jul 1 Jun 30
 - Walt Disney
 - 2020: Sept 29 Oct 2
 - 2019: Sept 30 Sept 28
 - 2018: Oct 1 Sept 29



Don't focus on this too much for this class

Revenue recognition principal

- Recognize revenue in the period it was earned
 - This may not be when cash is received
- Goods revenue recorded when it is more likely than not
- Service revenue recorded at the percentage complete
 - If 50% of the work is finished, record 50% of the revenue
 - If 20% of the work is finished, record 20% of the revenue

This will lead to a lot of tricky accounting, but mostly around period ends

Recognizing revenue

- Record revenue when:
 - Revenue can be measured reliably
 - Economic benefits are more likely than not
- For goods, you also need to:
 - Transfer any significant risks to buyer
 - If we are shipping [FOB destination], wait until received
 - If they handle shipping [FOB shipping point], wait until picked up for delivery
 - Have no continuing managerial involvement (to an extent)
 - Be able to *reliably* measure all costs incurred from the transaction
- For services, you also need to be able to *reliably* measure:
 - The stage of completion
 - The costs incurred to date and costs to finish



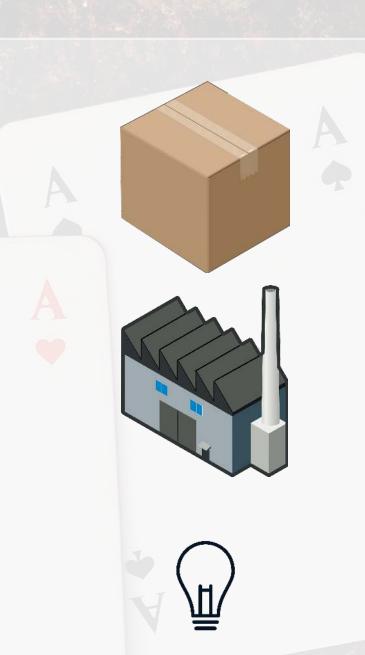
- Recognize expenses only when an asset is used up
 - Asset purchase \neq expense
 - Can record partial usage
- Formally, expenses are recognized when:
 - 1. Obligations are incurred, such as when services have been received
 - 2. Obligations are offset against recognized revenues (matching principle)

Matching principal: Expenses are recorded in the same period as the related revenue

• E.g., even if we aren't given an electricity bill that neatly aligns with our fiscal year end, we need to record the portion of the next one associated with the ending fiscal year

Expense matching

- 3 ways to match
- Directly
 - The expense is easy to track to an account
 - Ex.: Inventory
- Indirectly (over a period)
 - The asset has a long life or is difficult to track
 - Ex.: Buildings
- With acquisition
 - Simultaneous usage and acquisition
 - Ex.: Utilities, rent, labor
 - Often prepaid expenses



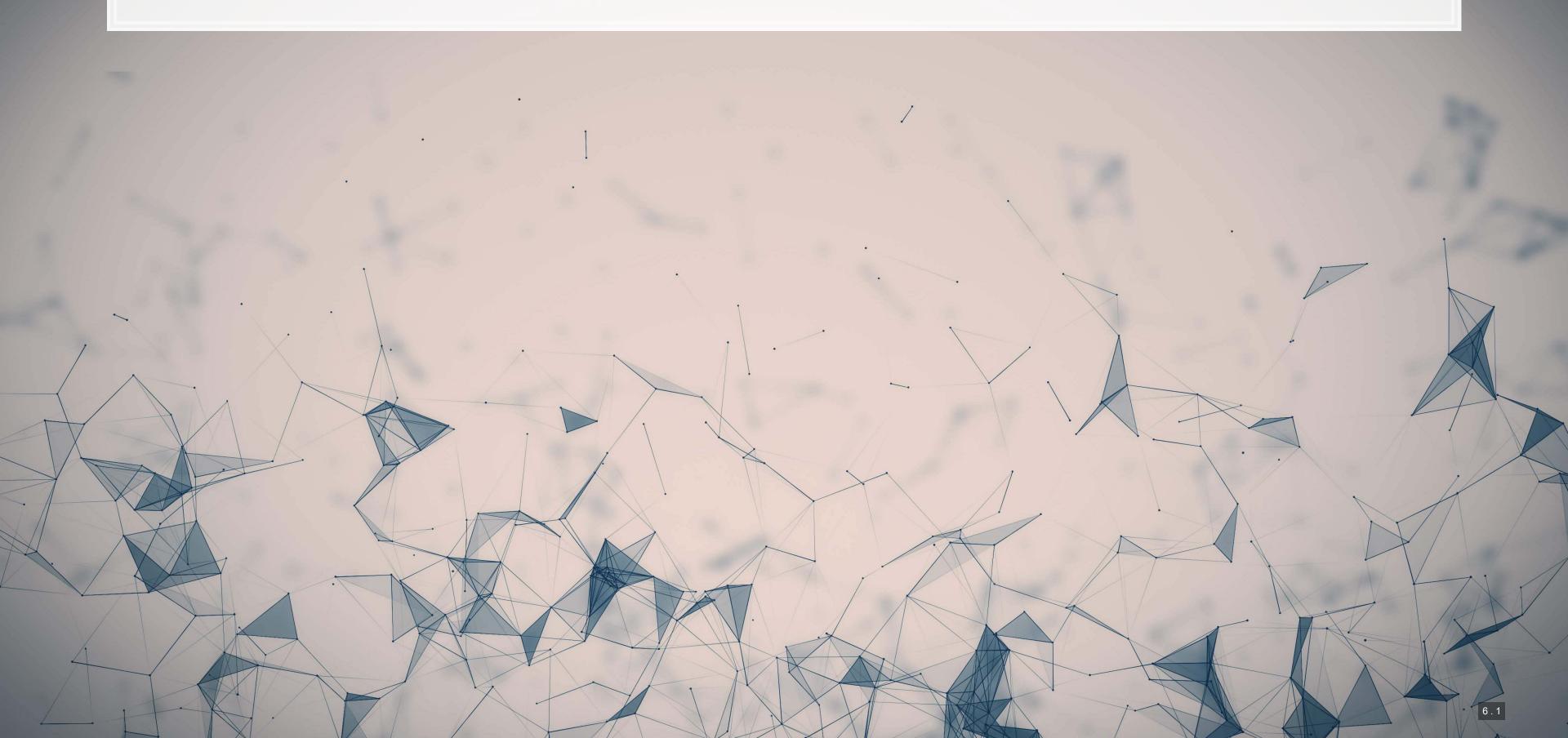


- 1. A sale we are shipping at our expense
- 2. A sale we are shipping at the buyer's expense
- 3. Revenue for a week long consulting project paid for up front
- 4. Electricity usage
- 5. Building usage (our building)
- 6. Sale of inventory for revenue

When should we record...

- 1. A sale we are shipping at our expense
 - Once the product reaches the buyer
- 2. A sale we are shipping at the buyer's expense
 - Once we ship the product
- 3. Revenue for a week long consulting project paid for up front
 - Once the project is finished
- 4. Electricity usage
 - When billed or at period end (matching principle)
- 5. Building usage (our building)
 - At period end (matching principle)
- 6. Sale of inventory for revenue
 - At the time the revenue is recognized

Adjustments



Why do we need to adjust?

- The matching principle
 - Everything needs to be matched at period end
- Do before balance sheet and income statement
 - Adjustments will go to the trial balance once we record them
 - We call this an *Adjusted trial balance*
- Why not do this continuously?
 - Too costly some accounts continuously change
 - Investors only see period-end statements anyway

We'll only do this at period end

What do we need to adjust?

- Adjustments needed to:
 - Asset values
 - Prepaid expenses
 - Inventory, supplies, etc.
 - Noncurrent assets
 - Liabilities
 - Payables we have yet to recognize
 - Unearned revenues
- Balanced by:
 - Revenues
 - Expenses

- All adjustments affect:
 - 1 B/S account
 - Assets
 - Liabilities
 - Equity excluding revenues/expenses
 - 1 I/S account
 - Revenue or expense
- NEVER affects cash

Adjusting entry types

- Deferral
 - Adjust for prepaid expense (some used)
 - Adjust for unearned revenue (some may be earned)
- Depreciation
 - Some long term assets have been used up
- Accrual
 - Record an expense in advance

Deferral

- Adjustment for cash paid or received in advance
 - Expense or revenue has yet to occur
 - We *defer* some of it to the next period

Example: Deferred expense (previously recorded payment)

Date	Account	DR	CR
20YY.MM.DD	Rent expense	1,000	
	Prepaid rent		1,000
Prepaid rent of \$2,000/month, 1/2 month passed			

Example: Deferred revenue

Date	Account	DR	CR
20YY.MM.DD	Unearned revenue	3,000	
	Revenue		3,000

Received compensation for 100 consulting hours at \$100/hour, 30 hours complete

Depreciation

- Adjustment for allocating the cost of Property, Plant and Equipment (PP&E) over its useful life
- Record to accumulated depreciation
- Asset's book value is asset account minus accumulated depreciation
- Depreciate to salvage value
 - What you expect to get when it is used up

Example: Depreciation of equipment

Date	Account	DR	CR
20YY.MM.DD	Depreciation expense	5,000	
	Accumulated depreciation Equipment		5,000
Equipment depreciated by \$5,000 during the year			

Depreciation methods

- Straight line
 - Same amount each period
 - If N periods, S salvage value, H historical cost:
 - (H-S)/N per period
- Units of activity
 - Expense based on units produced
 - Good if capacity is known and tracked
- Declining balance
 - More depreciation early on, less later







Accrual

Accrued expense: debit expense, credit liability

Example: Accruals: utilities expense and tax expense

Date	Account	DR	CR
20YY.MM.DD	Utilities expense	250	
	Utilities payable		250
1/2 month of unpaid utilities expense, typical month is \$500			
20YY.MM.DD	Tax expense	20,000	
	Tax payable		20,000
Expect to owe \$20,000 in income tax for the period			

Accrued revenue: debit asset, credit revenue

Overall effects

Туре	Asset (↑=DR)	Liability (↑=CR)	Expense (↑=DR)	Revenue (↑=CR)
Deferal: prepaid expense	+		1	
Deferal: unearned revenue		Ψ		↑
Depreciation	V		1	
Accrual: accrued expense		↑	↑	
Accrual: accrued revenue	1			1

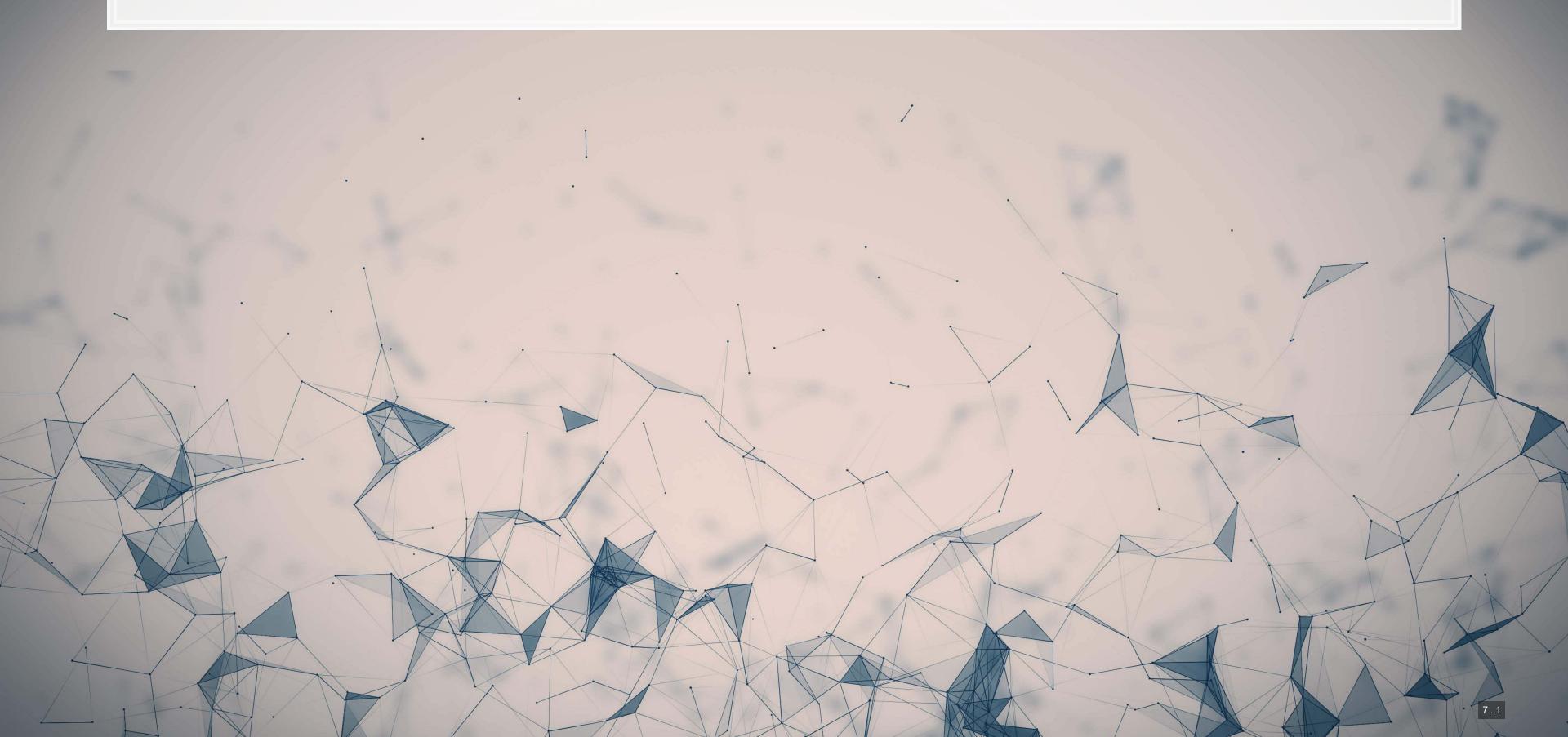


Adjusting entries

- 1. Return to the in class activity
- 2. 4 adjusting entries to add in
- 3. Do the three yellow tabs



Closing the books



Closing the books

- Reset all temporary accounts to 0
 - All revenues
 - All expenses
 - Dividends
- Record a credit to temporary accounts with debit balances
 - Expenses, losses, dividends
- Record a debit to temporary accounts with credit balance
 - Revenues, gains
- Helps to track income through each period
 - Since all income-related accounts start each period with 0 balance

Reset temporary accounts at period end

- We close the accounts into retained earnings directly
 - Or close into income summary, and then close that into retained earnings
- Debit Revenue, Credit Retained earnings
- Debit Retained earnings, Credit Expense
- Debit Retained earnings, Credit Dividends

Closing entry

- 1. Return to the in class activity
- 2. 1 closing entry to add in
- 3. Do the two red tabs





Wrap up

- For next week
 - 1. Recap the reading for this week
 - 2. Read the pages for next week
 - Capital Structure (Chapter 10)
 - Accounting Statements (Chapter 3, Part B)
 - 3. Homework to turn in next week
 - Available on eLearn
 - Submit on eLearn
 - 4. Practice on eLearn
 - Practice on journal entries
 - Automatic feedback provided

Packages used for these slides

- kableExtra
- knitr
- revealjs