

ACCT 420: Project Example

Project Example

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Weekly revenue prediction at Walmart

The question

How can we predict weekly departmental revenue for Walmart, leveraging our knowledge of Walmart, its business, and some limited historical information?

- Predict weekly for 115,064 (Store, Department, Week) tuples
 - From 2012-11-02 to 2013-07-26
- Using [incomplete] weekly revenue data from 2010-02-015 to 2012-10-26
 - By department (some weeks missing for some departments)

More specifically...

- Consider time dimensions
 - What matters:
 - Time of the year?
 - Holidays?
 - Do different stores or departments behave differently?
- Wrinkles:
 - Walmart won't give us testing data
 - But they'll tell us how well the algorithm performs
 - We can't use past week sales for prediction because we won't have it for most of the prediction...

The data

- Revenue by week for each department of each of 45 stores
 - Department is just a number between 1 and 99
 - We don't know what these numbers mean
 - Date of that week
 - If the week is considered a holiday for sales purposes
 - Super Bowl, Labor Day, Black Friday, Christmas
- Store data:
 - Which store the data is for, 1 to 45
 - Store type (A, B, or C)
 - We don't know what these letters mean
 - Store size
- Other data, by week and location:
 - Temperature, gas price, sales (by department), CPI, Unemployment rate, Holidays

Walmart's evaluation metric

- Walmart uses MAE (mean absolute error), but with a twist:
 - They care more about holidays, so any error on holidays has **5 times** the penalty
 - They call this WMAE, for *weighted* mean absolute error

$$WMAE = \frac{1}{\sum w_i} \sum_{i=1}^n w_i |y_i - \hat{y}_i|$$

- n is the number of test data points
- $\hat{y}_i$ is your prediction
- y_i is the actual sales
- w_i is 5 on holidays and 1 otherwise

```
wmae <- function(actual, predicted, holidays) {  
  ids <- !is.na(actual) & !is.na(predicted) & !is.na(holidays)  
  sum(abs(actual[ids]-predicted[ids])*(holidays[ids]*4+1)) / (length(actual[ids]) + 4*sum(holidays[ids]))  
}
```



Before we get started...

- The data isn't very clean:
 - Markdowns are given by 5 separate variables instead of 1
 - Date is text format instead of a date
 - CPI and unemployment data are missing in around a third of the testing data
 - There are some (week, store, department) groups missing from our training data!

We'll have to fix these

Also...

- Some features to add:
 - Year
 - Week
 - A unique ID for tracking (week, firm, department) tuples
 - The ID Walmart requests we use for submissions
 - Average sales by (store, department)
 - Average sales by (week, store, department)

Load data and packages

```
library(tidyverse) # we'll extensively use dplyr here
library(lubridate) # Great for simple date functions
library(broom)
weekly <- read.csv("../Data/WMT_train.csv", stringsAsFactors=FALSE)
weekly.test <- read.csv("../Data/WMT_test.csv", stringsAsFactors=FALSE)
weekly.features <- read.csv("../Data/WMT_features.csv", stringsAsFactors=FALSE)
weekly.stores <- read.csv("../Data/WMT_stores.csv", stringsAsFactors=FALSE)
```

- `weekly` is our training data
- `weekly.test` is our testing data – no `Weekly_Sales` column
- `weekly.features` is general information about (week, store) pairs
 - Temperature, pricing, etc.
- `weekly.stores` is general information about each store

Cleaning

```
preprocess_data <- function(df) {  
  # Merge the data together (Pulled from outside of function -- "scoping")  
  df <- inner_join(df, weekly.stores)  
  df <- inner_join(df, weekly.features[,1:11])  
  
  # Compress the weird markdown information to 1 variable  
  df$markdown <- 0  
  df[!is.na(df$MarkDown1),]$markdown <- df[!is.na(df$MarkDown1),]$MarkDown1  
  df[!is.na(df$MarkDown2),]$markdown <- df[!is.na(df$MarkDown2),]$MarkDown2  
  df[!is.na(df$MarkDown3),]$markdown <- df[!is.na(df$MarkDown3),]$MarkDown3  
  df[!is.na(df$MarkDown4),]$markdown <- df[!is.na(df$MarkDown4),]$MarkDown4  
  df[!is.na(df$MarkDown5),]$markdown <- df[!is.na(df$MarkDown5),]$MarkDown5  
  
  # Fix dates and add useful time variables  
  df$date <- as.Date(df$Date)  
  df$week <- week(df$date)  
  df$year <- year(df$date)  
  
  df  
}
```

```
df <- preprocess_data(weekly)  
df_test <- preprocess_data(weekly.test)
```

Merge data, fix markdown, build time data

What this looks like

```
df[91:94,] %>%  
  select(Store, date, markdown, Markdown3, Markdown4, Markdown5) %>%  
  html_df()
```

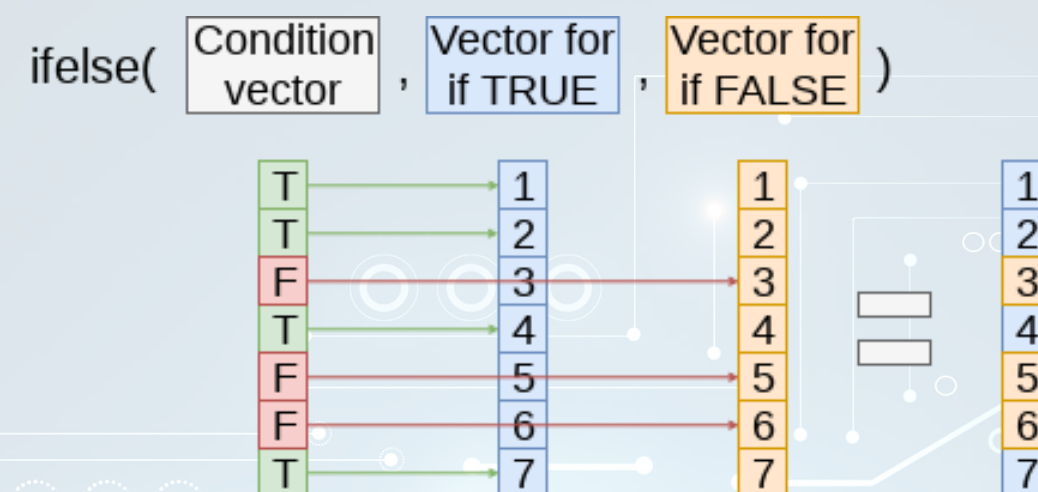
	Store	date	markdown	Markdown3	Markdown4	Markdown5
91	1	2011-10-28	0.00	NA	NA	NA
92	1	2011-11-04	0.00	NA	NA	NA
93	1	2011-11-11	6551.42	215.07	2406.62	6551.42
94	1	2011-11-18	5988.57	51.98	427.39	5988.57

```
df[1:2,] %>% select(date, week, year) %>% html_df()
```

date	week	year
2010-02-05	6	2010
2010-02-12	7	2010

Cleaning: Missing CPI and Unemployment

```
# Fill in missing CPI and Unemployment data
df_test <- df_test %>%
  group_by(Store, year) %>%
  mutate(CPI=ifelse(is.na(CPI), mean(CPI, na.rm=T), CPI),
         Unemployment=ifelse(is.na(Unemployment),
                             mean(Unemployment, na.rm=T),
                             Unemployment)) %>%
  ungroup()
```



Apply the (year, Store)'s CPI and Unemployment to missing data

Cleaning: Adding IDs

- Build a unique ID
 - Since Store, week, and department are all 2 digits, make a 6 digit number with 2 digits for each
 - sswd
- Build Walmart's requested ID for submissions
 - ss_dd_YYYY-MM-DD

```
# Unique IDs in the data
df$id <- df$Store * 10000 + df$week * 100 + df$Dept
df_test$id <- df_test$Store * 10000 + df_test$week * 100 + df_test$Dept

# Unique ID and factor building
#swd <- c(df$id, df_test$id) # Pool all IDs
#swd <- unique(swd) # Only keep unique elements
#swd <- data.frame(swd=swd) # Make a data frame
#swd$swd <- factor(swd$id) # Extract factors for using later

# Add unique factors to data -- ensures same factors for both data sets
#df <- left_join(df,swd)
#df_test <- left_join(df_test,swd)
```

```
df_test$Id <- paste0(df_test$Store, '_', df_test$Dept, '_', df_test$date)
```

What the IDs look like

```
html_df(df_test[c(20000,40000,60000),c("Store","week","Dept","id","Id")])
```



Store	week	Dept	id	Id
8	27	33	82733	8_33_2013-07-05
15	46	91	154691	15_91_2012-11-16
23	52	25	235225	23_25_2012-12-28

Add in (store, department) average sales

```
# Calculate average by store-dept and distribute to df_test
df <- df %>%
  group_by(Store, Dept) %>%
  mutate(store_avg=mean(Weekly_Sales, rm.na=T)) %>%
  ungroup()
df_sa <- df %>%
  group_by(Store, Dept) %>%
  slice(1) %>%
  select(Store, Dept, store_avg) %>%
  ungroup()
df_test <- left_join(df_test, df_sa)
```

```
## Joining, by = c("Store", "Dept")
```

```
# 36 observations have messed up department codes -- ignore (set to 0)
df_test[is.na(df_test$store_avg),]$store_avg <- 0

# Calculate multipliers based on store_avg (and removing NaN and Inf)
df$Weekly_mult <- df$Weekly_Sales / df$store_avg
df[!is.finite(df$Weekly_mult),]$Weekly_mult <- NA
```

Add in (week, store, dept) average sales

```
# Calculate mean by week-store-dept and distribute to df_test  
df <- df %>%  
  group_by(Store, Dept, week) %>%  
  mutate(naive_mean=mean(Weekly_Sales, rm.na=T)) %>%  
  ungroup()  
df_wm <- df %>%  
  group_by(Store, Dept, week) %>%  
  slice(1) %>%  
  ungroup() %>%  
  select(Store, Dept, week, naive_mean)  
df_test <- df_test %>% arrange(Store, Dept, week)  
df_test <- left_join(df_test, df_wm)
```

```
## Joining, by = c("Store", "Dept", "week")
```

ISSUE: New (week, store, dept) groups

- This is in our testing data!
 - So we'll need to predict out groups we haven't observed at all

```
table(is.na(df_test$naive_mean))
```

```
##  
##  FALSE  TRUE  
## 113827 1237
```

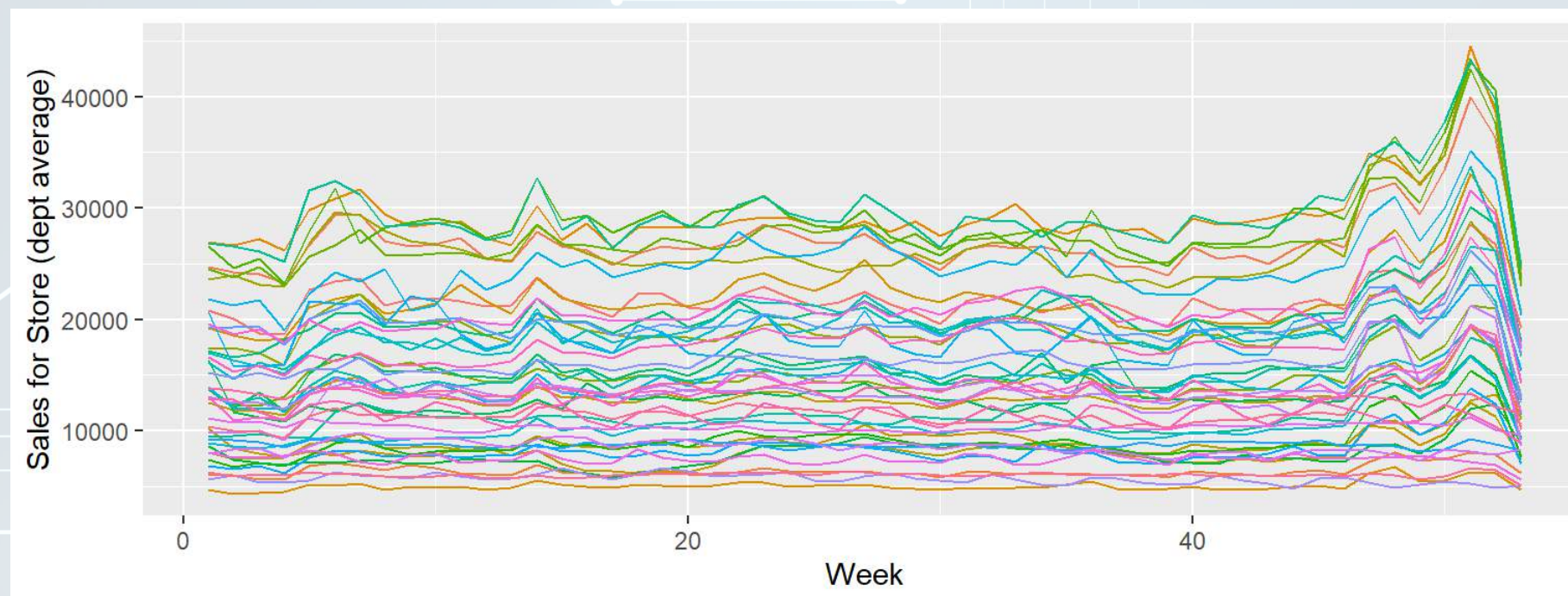
- Fix: Fill with 1 or 2 lags where possible using `ifelse()` and `lag()`
- Fix: Fill with 1 or 2 leads where possible using `ifelse()` and `lag()`
- Fill with `store_avg` when the above fail
- Code is available in the code file – a bunch of code like:

```
df_test <- df_test %>%  
  arrange(Store, Dept, date) %>%  
  group_by(Store, Dept) %>%  
  mutate(naive_mean=ifelse(is.na(naive_mean), lag(naive_mean),naive_mean)) %>%  
  ungroup()
```

Cleaning is done

- Data is in order
 - No missing values where data is needed
 - Needed values created

```
df %>%  
  group_by(week, Store) %>%  
  mutate(sales=mean(Weekly_Sales)) %>%  
  slice(1) %>%  
  ungroup() %>%  
  ggplot(aes(y=sales, x=week, color=factor(Store))) +  
  geom_line() + xlab("Week") + ylab("Sales for Store (dept average)") +  
  theme(legend.position="none")
```



Tackling the problem

First try

- Ideal: Use last week to predict next week!



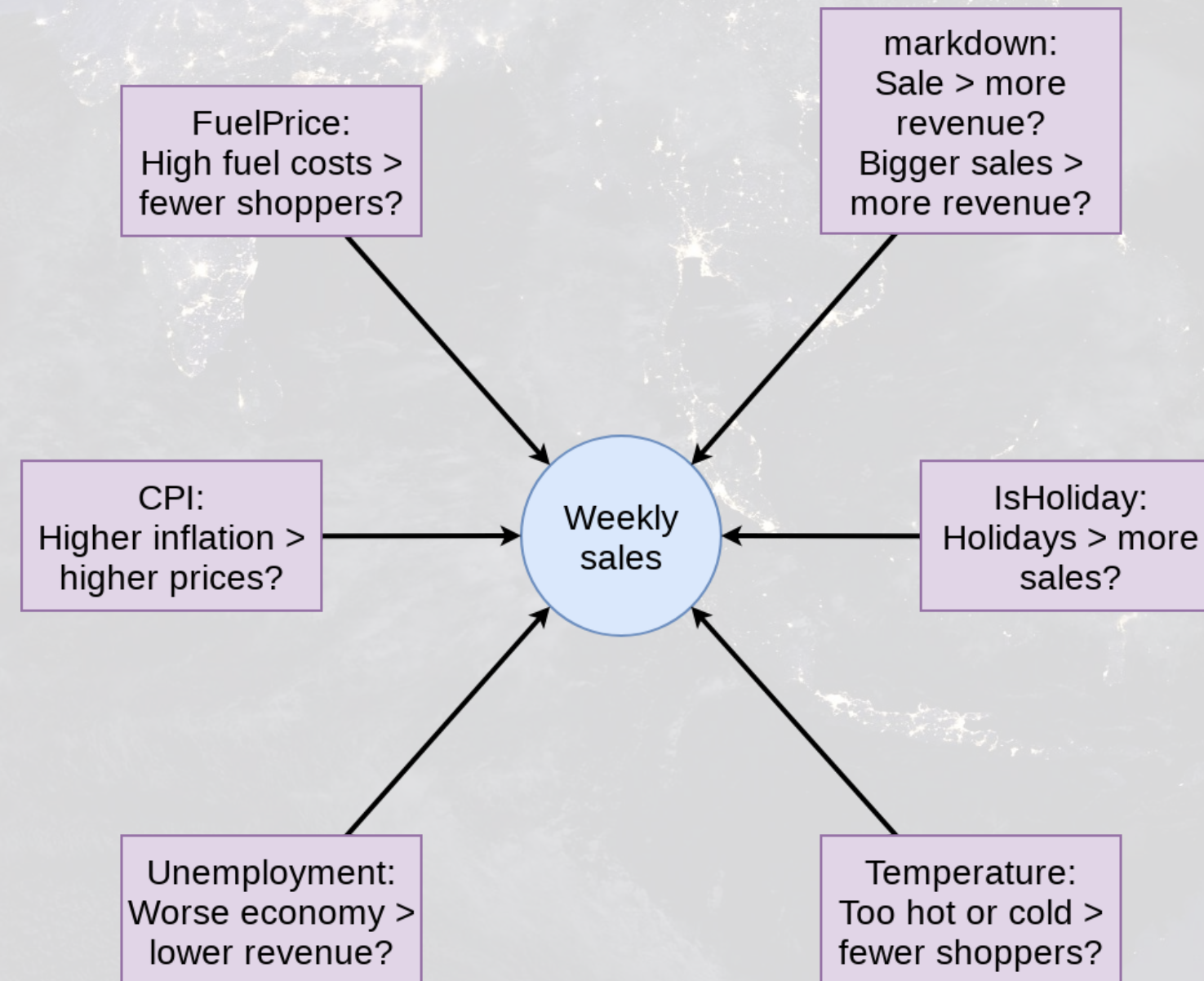
No data for testing...

- First instinct: try to use a linear regression to solve this



We have this

What to put in the model?



First model

```
mod1 <- lm(Weekly_mult ~ factor(IsHoliday) + factor(markdown>0) +  
           markdown + Temperature +  
           Fuel_Price + CPI + Unemployment,  
           data=df)  
tidy(mod1)
```

```
## # A tibble: 8 x 5  
##   term                estimate  std.error statistic  p.value  
##   <chr>              <dbl>      <dbl>    <dbl>    <dbl>  
## 1 (Intercept)        1.24      0.0370     33.5 4.10e-245  
## 2 factor(IsHoliday)TRUE  0.0868    0.0124      6.99 2.67e- 12  
## 3 factor(markdown > 0)TRUE 0.0531    0.00885      6.00 2.00e- 9  
## 4 markdown           0.000000741 0.000000875    0.847 3.97e- 1  
## 5 Temperature       -0.000763    0.000181    -4.23 2.38e- 5  
## 6 Fuel_Price        -0.0706     0.00823    -8.58 9.90e- 18  
## 7 CPI              -0.0000837 0.0000887    -0.944 3.45e- 1  
## 8 Unemployment       0.00410     0.00182     2.25 2.45e- 2
```

```
glance(mod1)
```

```
## # A tibble: 1 x 12  
##   r.squared adj.r.squared sigma statistic  p.value    df  logLik    AIC    BIC  
##   <dbl>      <dbl> <dbl>    <dbl>    <dbl> <dbl>  <dbl>  <dbl>  <dbl>  
## 1  0.000481    0.000464  2.03     29.0 2.96e-40     7 -895684. 1.79e6 1.79e6  
## # ... with 3 more variables: deviance <dbl>, df.residual <int>, nobs <int>
```

Prep submission and check in sample WMAE

```
# Out of sample result
df_test$Weekly_mult <- predict(mod1, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg

# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_linear.csv",
          row.names=FALSE)

# track
df_test$WS_linear <- df_test$Weekly_Sales

# Check in sample WMAE
df$WS_linear <- predict(mod1, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_linear, holidays=df$IsHoliday)
names(w) <- "Linear"
wmaes <- c(w)
wmaes
```

```
## Linear
## 3073.57
```

Performance for linear model

Your most recent submission

Name	Submitted	Wait time	Execution time	Score
WMT_linear.csv	just now	1 seconds	1 seconds	4993.42375

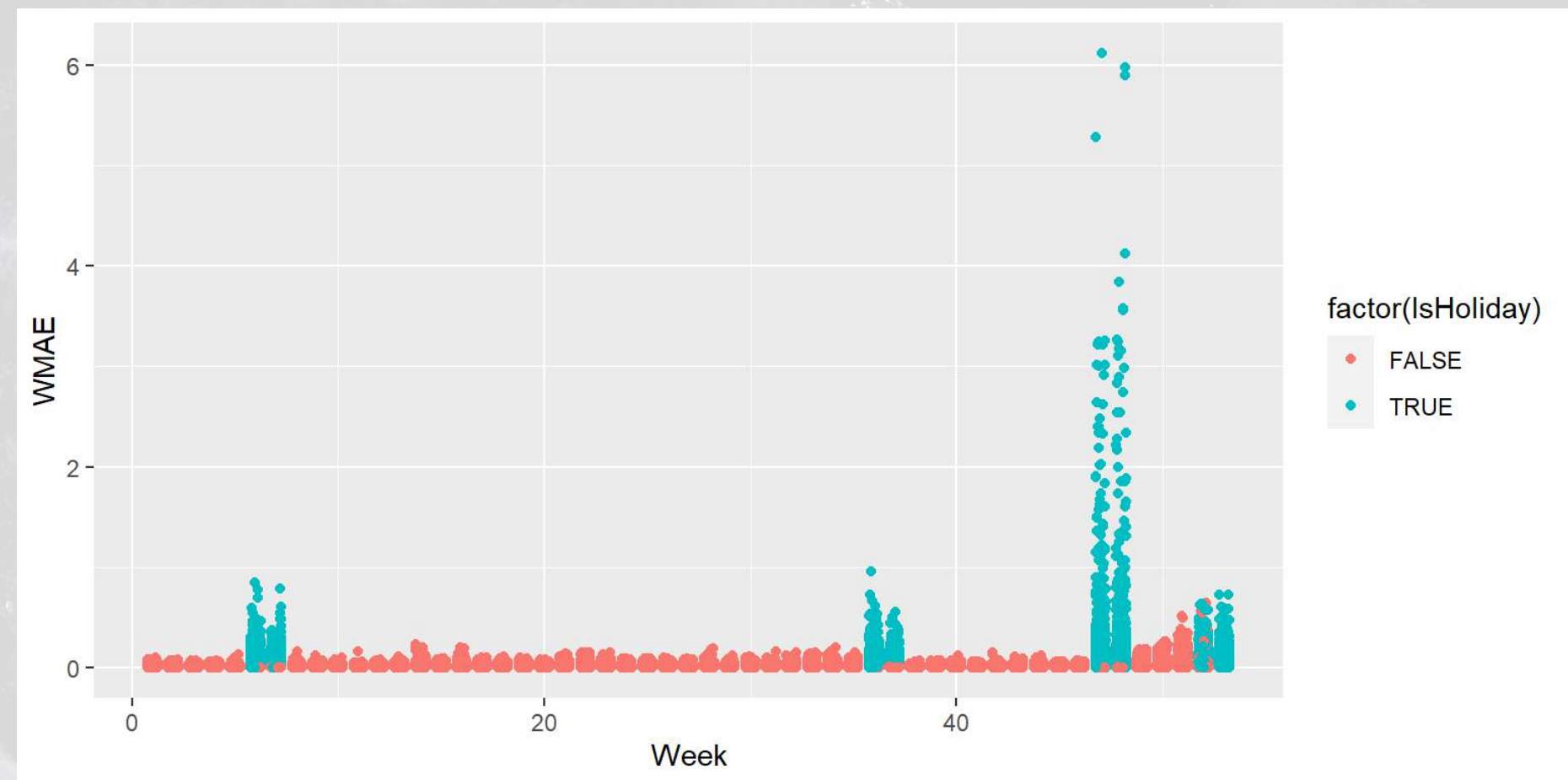
Complete

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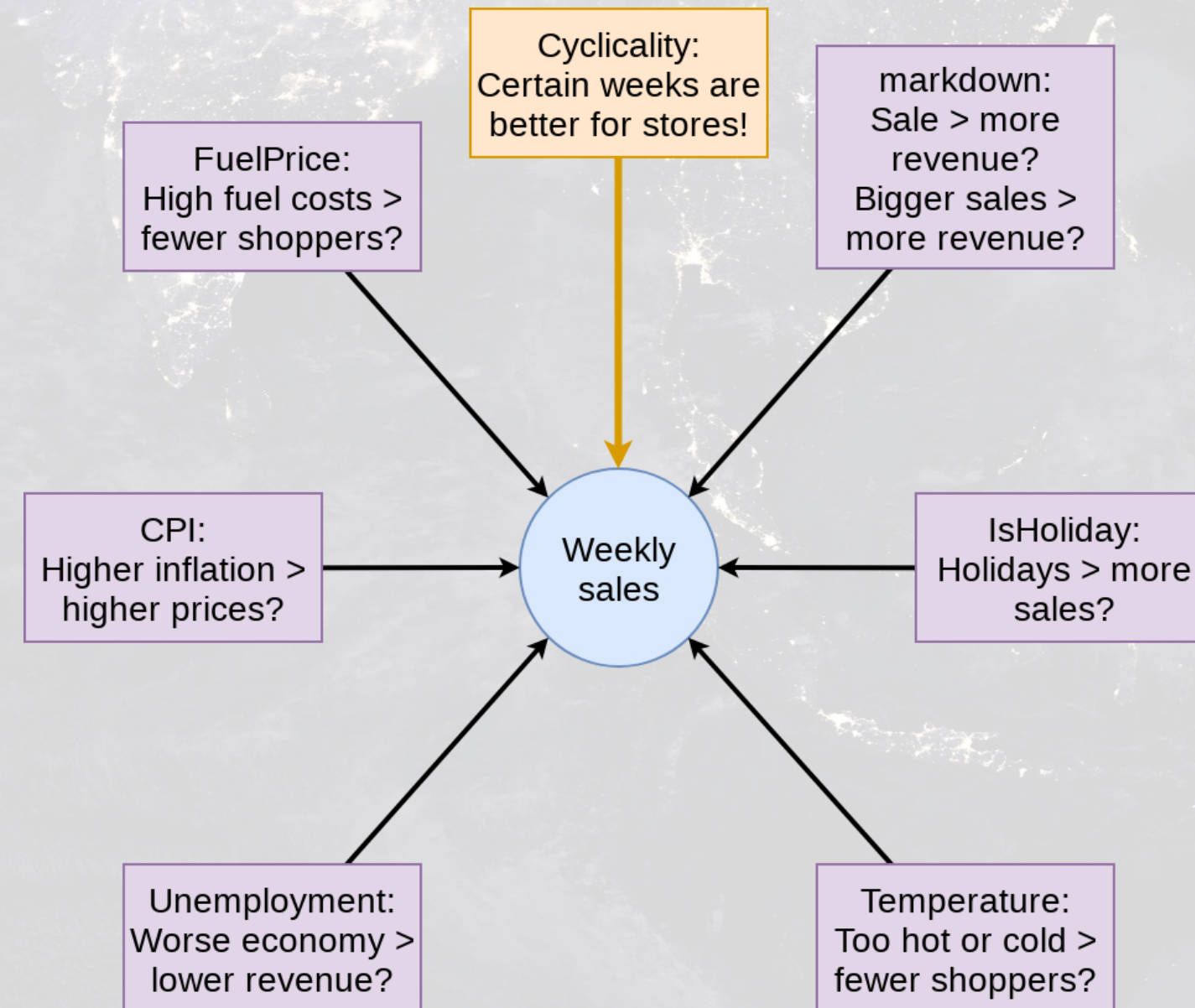
431	▼ 3	Yogesh Bhalerao		4972.22957	1	4y
432	▼ 1	HQ		4992.62853	10	4y
433	▲ 12	Liam		5030.06478	13	5y
434	▼ 2	PopRocks		5038.53020	7	4y

Visualizing in sample WMAE

```
wmae_obs <- function(actual, predicted, holidays) {  
  abs(actual-predicted)*(holidays*5+1) / (length(actual) + 4*sum(holidays))  
}  
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_linear,  
                     holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes, x=week, color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```



Back to the drawing board...



Second model: Including week

```
mod2 <- lm(Weekly_mult ~ factor(week) + factor(IsHoliday) + factor(markdown>0) +  
           markdown + Temperature +  
           Fuel_Price + CPI + Unemployment,  
           data=df)  
tidy(mod2)
```

```
## # A tibble: 60 x 5  
##   term                estimate std.error statistic  p.value  
##   <chr>              <dbl>    <dbl>    <dbl>    <dbl>  
## 1 (Intercept)        1.00      0.0452     22.1 3.11e-108  
## 2 factor(week)2     -0.0648    0.0372     -1.74 8.19e- 2  
## 3 factor(week)3     -0.169     0.0373     -4.54 5.75e- 6  
## 4 factor(week)4     -0.0716    0.0373     -1.92 5.47e- 2  
## 5 factor(week)5      0.0544    0.0372      1.46 1.44e- 1  
## 6 factor(week)6      0.161     0.0361      4.45 8.79e- 6  
## 7 factor(week)7      0.265     0.0345      7.67 1.72e-14  
## 8 factor(week)8      0.109     0.0340      3.21 1.32e- 3  
## 9 factor(week)9      0.0823    0.0340      2.42 1.55e- 2  
## 10 factor(week)10    0.101     0.0341      2.96 3.04e- 3  
## # ... with 50 more rows
```

```
glance(mod2)
```

```
## # A tibble: 1 x 12  
##   r.squared adj.r.squared sigma statistic p.value    df logLik    AIC    BIC  
##   <dbl>      <dbl> <dbl>    <dbl>    <dbl> <dbl> <dbl>    <dbl>    <dbl>  
## 1  0.00501    0.00487  2.02     35.9      0     59 -894728.  1.79e6  1.79e6  
## # ... with 3 more variables: deviance <dbl>, df.residual <int>, nobs <int>
```

Prep submission and check in sample WMAE

```
# Out of sample result
df_test$Weekly_mult <- predict(mod2, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg

# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_linear2.csv",
          row.names=FALSE)

# track
df_test$WS_linear2 <- df_test$Weekly_Sales

# Check in sample WMAE
df$WS_linear2 <- predict(mod2, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_linear2, holidays=df$IsHoliday)
names(w) <- "Linear 2"
wmaes <- c(wmaes, w)
wmaes
```

```
##   Linear Linear 2
## 3073.570 3230.643
```

Performance for linear model 2

Your most recent submission

Name	Submitted	Wait time	Execution time	Score
WMT_linear2.csv	just now	1 seconds	1 seconds	5618.38979

Complete

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466	—	Jesus Fernandez-Bes		5547.45068	12	4y
467	▼ 3	Carmine Genovese		5553.17509	8	4y
468	▲ 4	27685		5694.66116	5	4y
469	—	nini		5705.89035	12	4y

wmaes_out

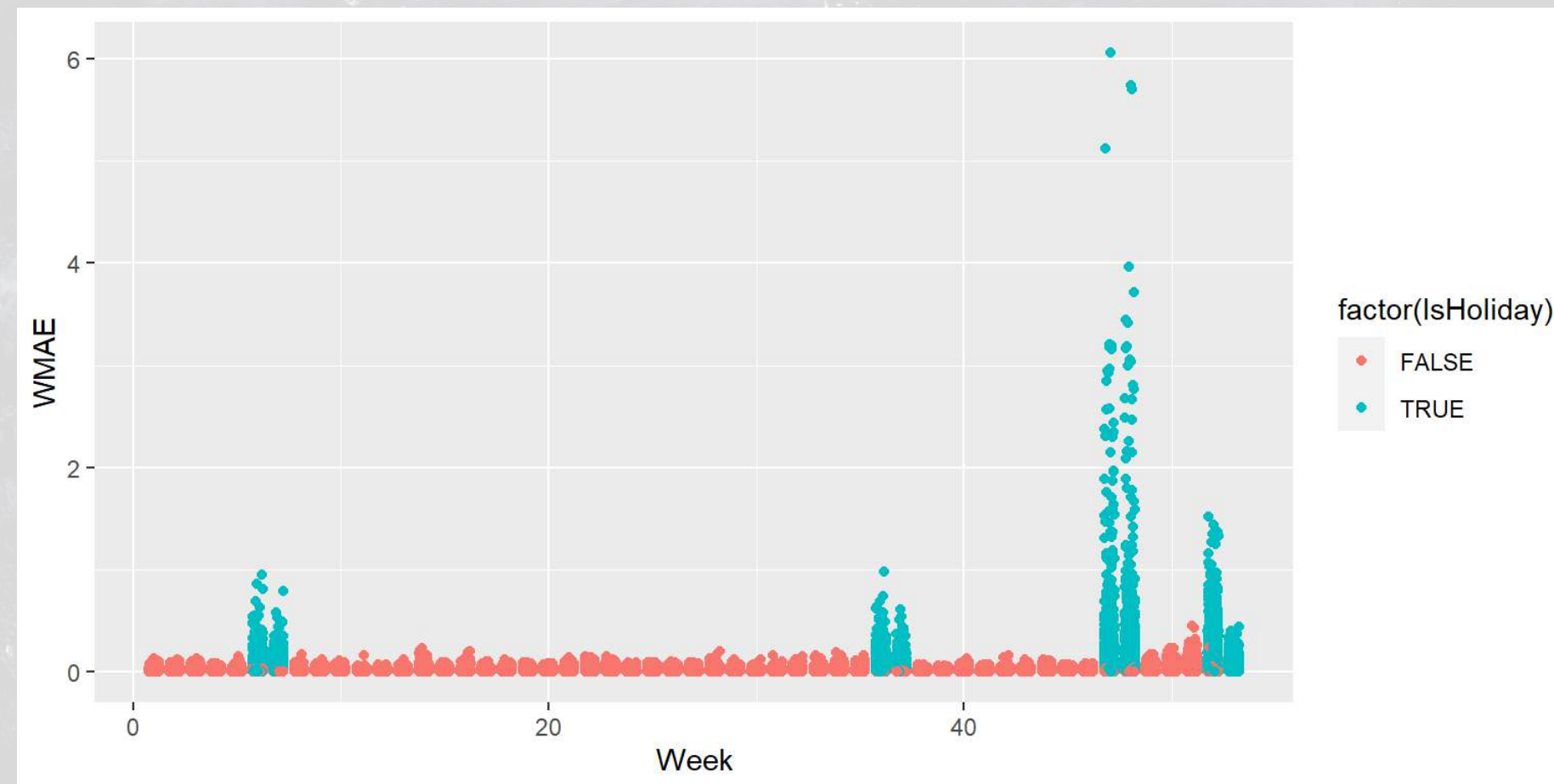


Linear Linear 2

4993.4 5618.4

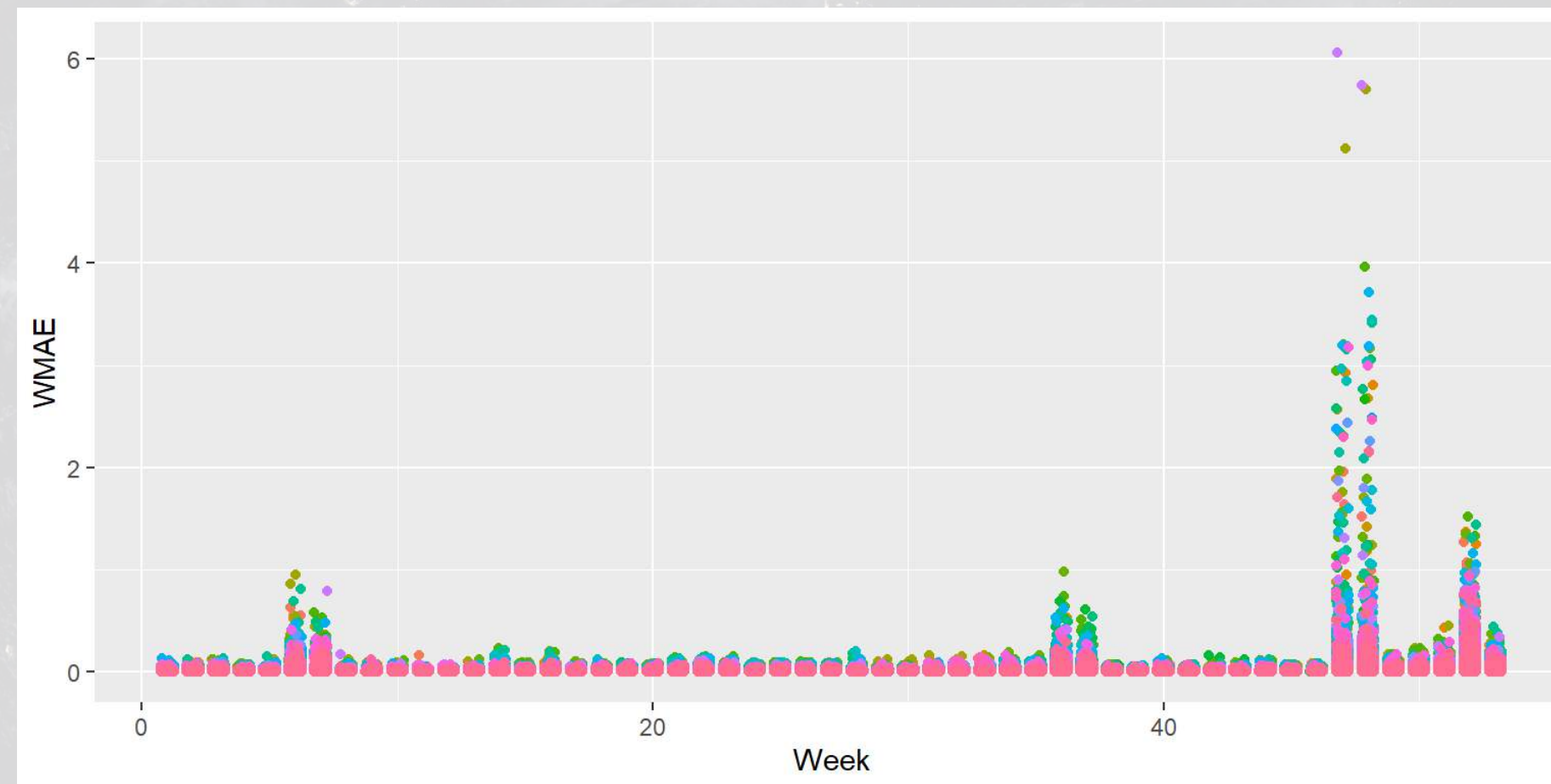
Visualizing in sample WMAE

```
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_linear2,  
                    holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes,  
                    x=week,  
                    color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```



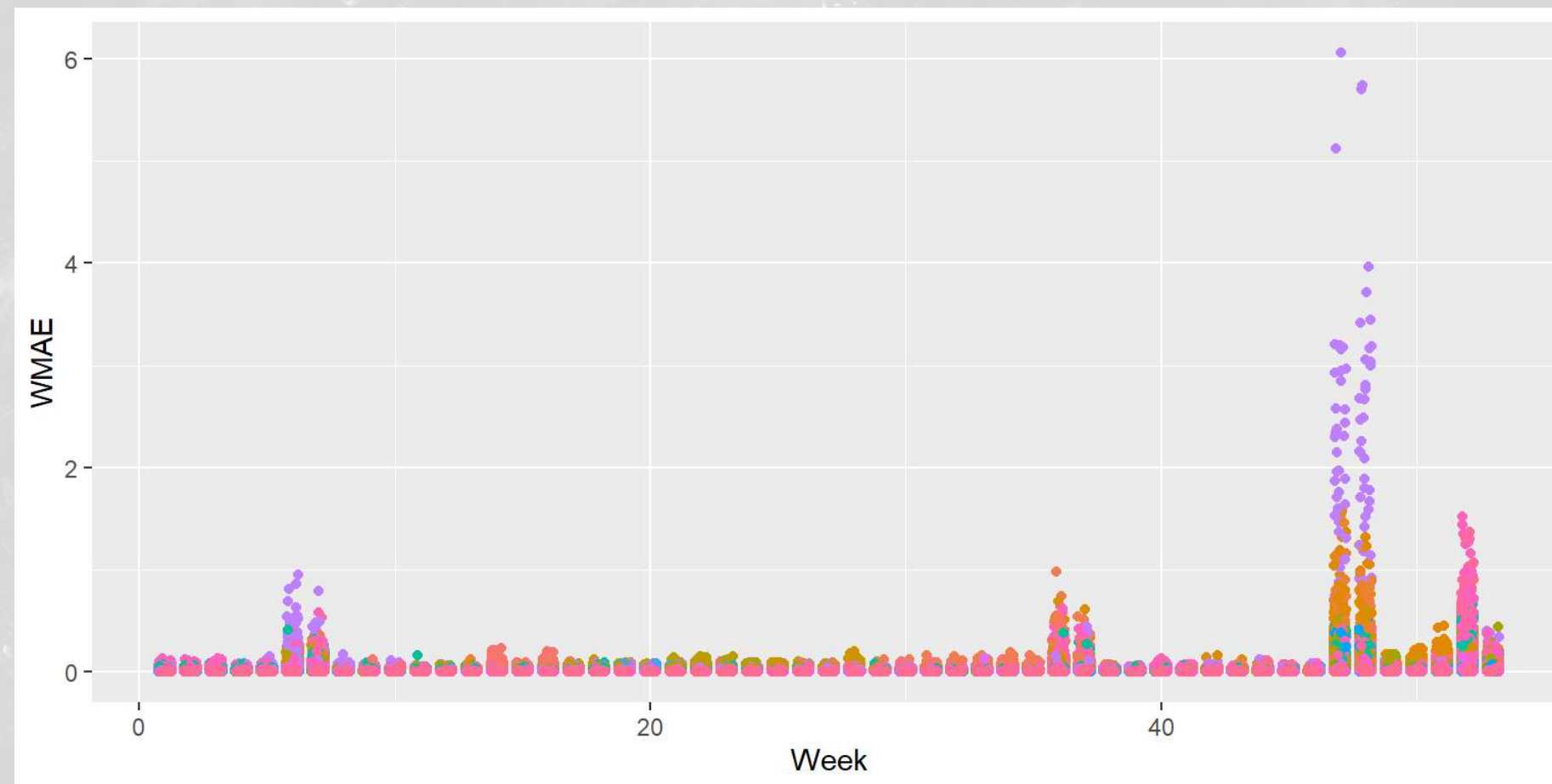
Visualizing in sample WMAE by Store

```
ggplot(data=df, aes(y=wmae_obs(actual=Weekly_Sales, predicted=WS_linear2,  
                      holidays=IsHoliday),  
                  x=week,  
                  color=factor(Store))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE") +  
  theme(legend.position="none")
```

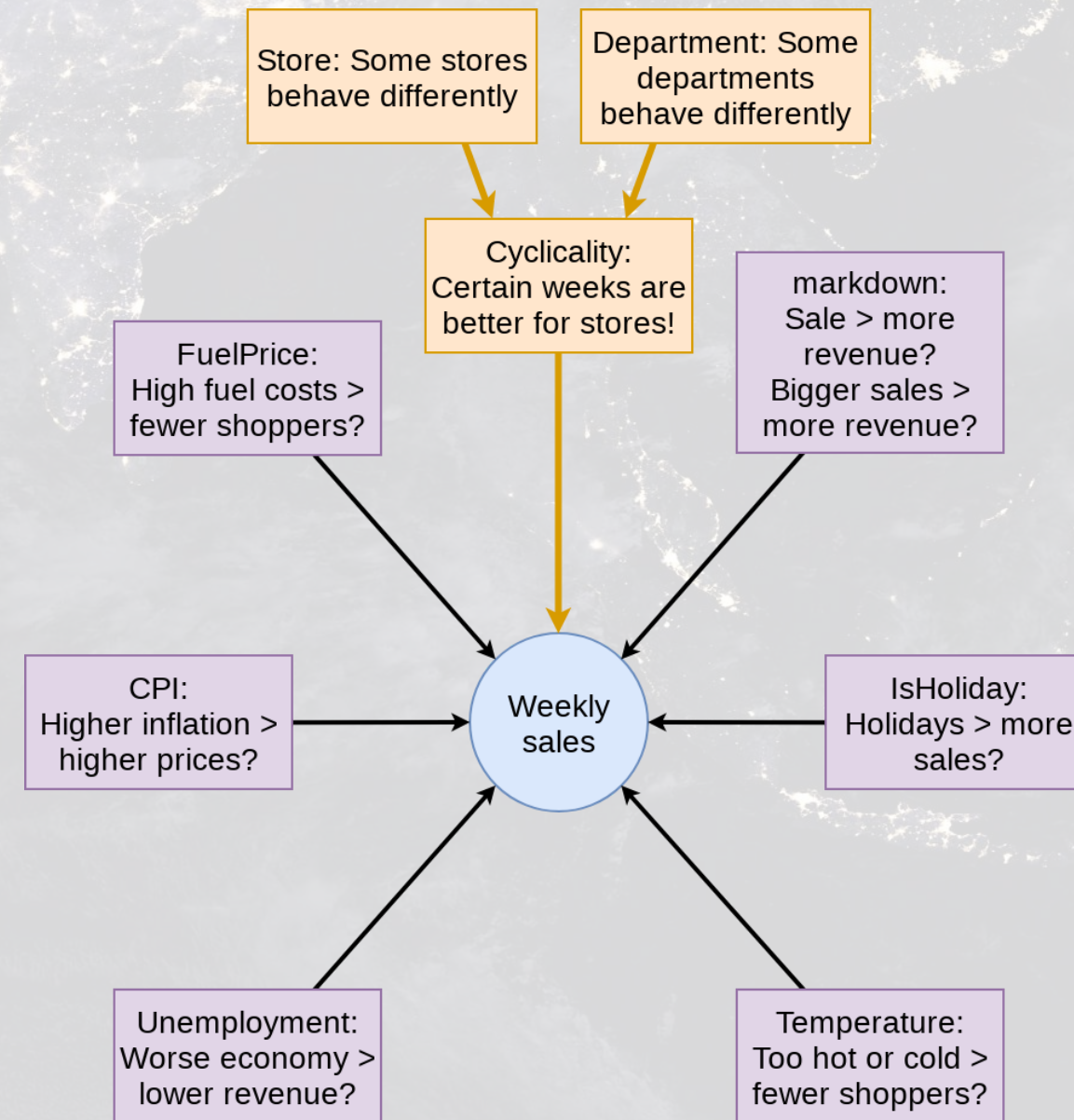


Visualizing in sample WMAE by Dept

```
ggplot(data=df, aes(y=wmae_obs(actual=Weekly_Sales, predicted=WS_linear2,  
                      holidays=IsHoliday),  
                x=week,  
                color=factor(Dept))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE") +  
  theme(legend.position="none")
```



Back to the drawing board...



Third model: Including week x Store x Dept

```
mod3 <- lm(Weekly_mult ~ factor(week):factor(Store):factor(Dept) + factor(IsHoliday) + factor(markdown>0) +  
           markdown + Temperature +  
           Fuel_Price + CPI + Unemployment,  
           data=df)  
## Error: cannot allocate vector of size 606.8Gb
```

...

Third model: Including week x Store x Dept

- Use `fixest`'s `feols()` – it really is more efficient!

```
library(fixest)
mod3 <- feols(Weekly_mult ~ markdown +
              Temperature +
              Fuel_Price +
              CPI +
              Unemployment | id, data=df)
tidy(mod3)
```

```
## # A tibble: 5 x 5
##   term          estimate std.error statistic  p.value
##   <chr>          <dbl>    <dbl>    <dbl>    <dbl>
## 1 markdown    -0.00000139 0.000000295   -4.73 2.24e- 6
## 2 Temperature  0.00135     0.000243      5.55 2.83e- 8
## 3 Fuel_Price  -0.0637     0.00905     -7.04 1.92e-12
## 4 CPI          0.00150     0.000800      1.87 6.13e- 2
## 5 Unemployment -0.0303     0.00386     -7.85 4.14e-15
```

```
glance(mod3)
```

```
## # A tibble: 1 x 9
##   r.squared adj.r.squared within.r.squared pseudo.r.squared sigma   nobs    AIC
##   <dbl>    <dbl>        <dbl>          <dbl> <dbl> <int>  <dbl>
## 1   0.823    0.712        0.000540      NA   1.09 421564 1.39e6
## # ... with 2 more variables: BIC <dbl>, logLik <dbl>
```

Prep submission and check in sample WMAE

```
# Out of sample result
df_test$Weekly_mult <- predict(mod3, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg
# Replace NA values with store average
df_test <- df_test %>%
  mutate(Weekly_Sales = ifelse(is.na(Weekly_Sales), naive_mean, Weekly_Sales))

# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_FE.csv",
          row.names=FALSE)

# track
df_test$WS_FE <- df_test$Weekly_Sales

# Check in sample WMAE
df$WS_FE <- predict(mod3, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_FE, holidays=df$IsHoliday)
names(w) <- "FE"
```

```
##   Linear Linear 2      FE
## 3073.570 3230.643 1552.190
```

Performance for FE model

Your most recent submission

Name	Submitted	Wait time	Execution time	Score
WMT_FE.csv	just now	1 seconds	1 seconds	3379.33623

Complete

[Jump to your position on the leaderboard](#)

266	▼10	Gautam Gogoi		3370.85784	38	7y
267	▲2	JunkyardTornado		3371.93323	25	7y
268	▼1	ChandraAbha singh		3386.35229	5	7y
269	▼3	유훈 김		3404.50484	3	7y

wmaes_out

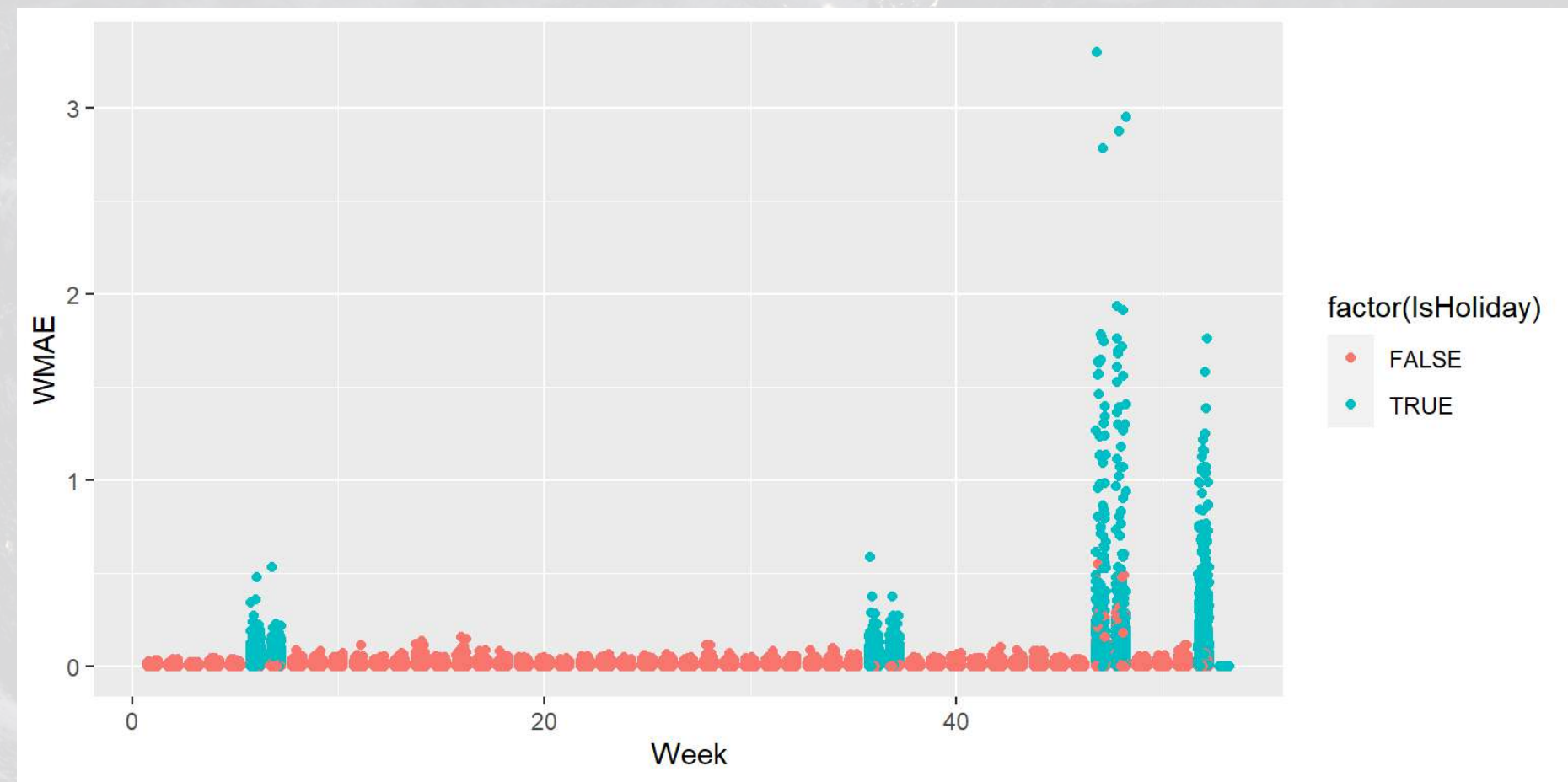


```
## Linear Linear 2 FE
## 4993.4 5618.4 3379.3
```

Visualizing in sample WMAE

```
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_FE,  
                    holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes,  
                    x=week,  
                    color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```

```
## Warning: Removed 6 rows containing missing values (geom_point).
```



Maybe the data is part of the problem?

- What problems might there be for our testing sample?
 - What is different from testing to training?
- Can we fix them?
 - If so, how?

Problems with the data

1. The holidays are not always on the same week
 - The Super Bowl is in weeks 6, 6, 7, 6
 - Labor day isn't in our testing data at all!
 - Black Friday is in weeks 48, 47, and 47
 - Christmas is in weeks 53, 52, and 52
 - Manually adjust the data for these differences
2. Yearly growth – we aren't capturing it, since we have such a small time span
 - We can manually adjust the data for this

Code is in the code file – a lot of `dplyr`

Performance overall

Your most recent submission

Name	Submitted	Wait time	Execution time	Score
WMT_FE_shift.csv	24 minutes ago	1 seconds	1 seconds	3274.80011

Complete

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241	▼ 2	Ugly Duckling		3264.66376	19	7y
242	▼ 2	Chiranjeev		3266.39474	3	7y
243	▲ 1	DataGeek		3277.58024	64	7y
244	▲ 5	Andrey Belyaev		3280.48211	1	7y

wmaes_out



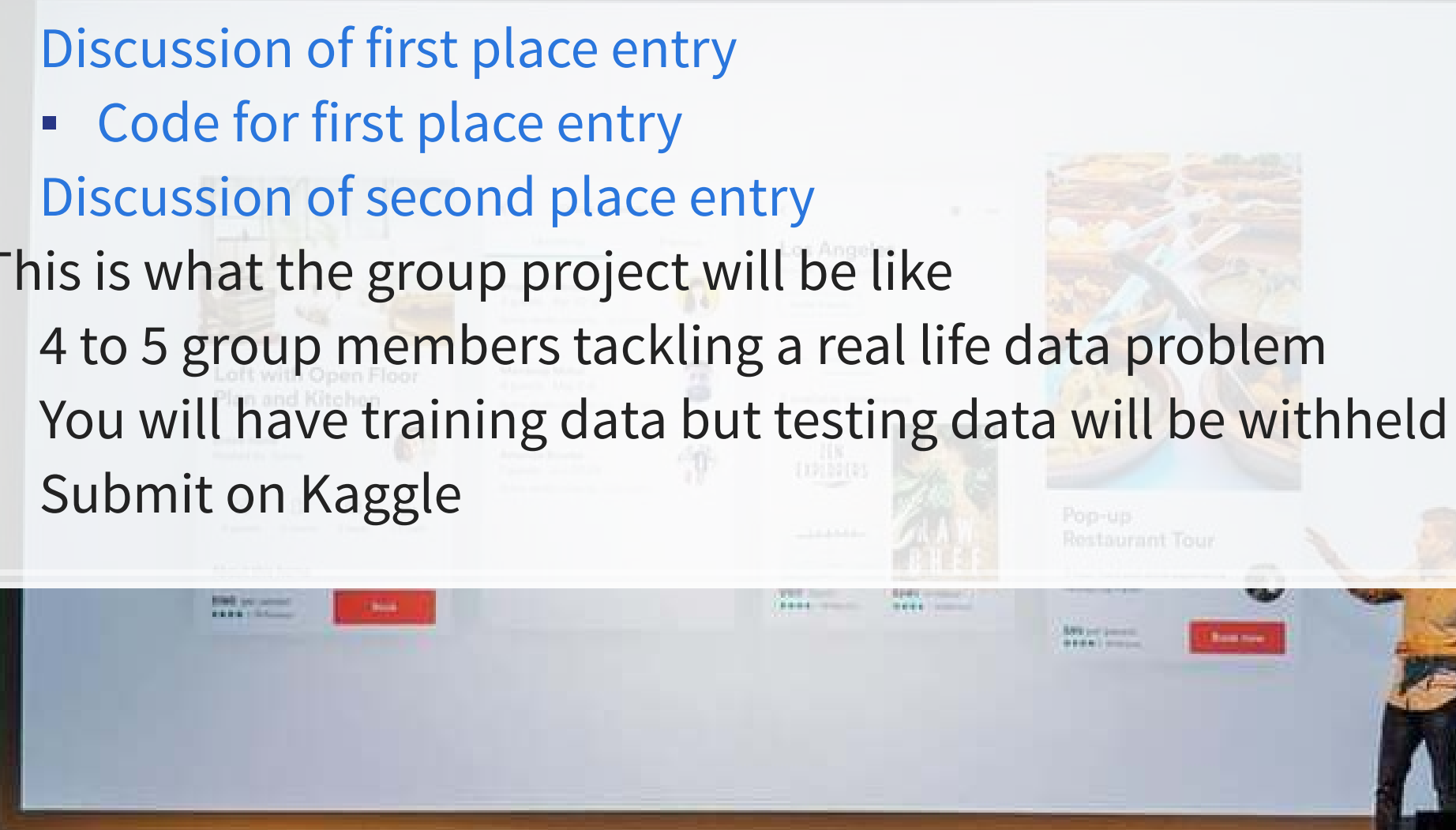
##	Linear	Linear 2	FE	Shifted FE
##	4993.4	5618.4	3378.8	3274.8

End Matter



This was a real problem!

- Walmart provided this data back in 2014 as part of a recruiting exercise
 - [Details here](#)
 - Discussion of first place entry
 - [Code for first place entry](#)
 - Discussion of second place entry
- This is what the group project will be like
 - 4 to 5 group members tackling a real life data problem
 - You will have training data but testing data will be withheld
 - Submit on Kaggle



Project deliverables

1. Kaggle submission
2. Your code for your submission, walking through what you did
3. A 15 minute presentation on the last day of class describing:
 - Your approach
4. A report discussing
 - Main points and findings
 - Exploratory analysis of the data used
 - Your model development, selection, implementation, evaluation, and refinement
 - A conclusion on how well your group did and what you learned in the process



Packages used for these slides

- broom
- fixest
- kableExtra
- knitr
- lubridate
- magrittr
- revealjs
- tidyverse