



ACCT 420: Project example

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The background of the slide is a dark blue field filled with a complex, interconnected network of glowing blue lines and dots, resembling a data network or a molecular structure. The lines vary in brightness and thickness, creating a sense of depth and connectivity.

Weekly revenue prediction at Walmart

The question

How can we predict weekly departmental revenue for Walmart, leveraging our knowledge of Walmart, its business, and some limited historical information?

- Predict weekly for 115,064 (Store, Department, Week) tuples
 - From 2012-11-02 to 2013-07-26
- Using [incomplete] weekly revenue data from 2010-02-015 to 2012-10-26
 - By department
 - Some weeks missing for some departments

 This is a real problem posed by Walmart

As such, the data is messy to work with. Real data is rarely clean.

More specifically...

- Consider time dimensions
 - What matters:
 - Time of the year?
 - Holidays?
 - Do different stores or departments behave differently?
- Wrinkles:
 - Walmart won't give us testing data
 - But they'll tell us how well the algorithm performs
 - We can't use past week sales for prediction because we won't have it for most of the prediction...

The data

- Revenue by week for each department of each of 45 stores
 - Department is just a number between 1 and 99
 - We don't know what these numbers mean
 - Date of that week
 - If the week is considered a holiday for sales purposes
 - Super Bowl, Labor Day, Black Friday, Christmas
- Store data:
 - Which store the data is for, 1 to 45
 - Store type (A, B, or C)
 - We don't know what these letters mean
 - Store size
- Other data, by week and location:
 - Temperature, gas price, sales (by department), CPI, Unemployment rate, Holidays

Walmart's evaluation metric

- Walmart uses MAE (mean absolute error), but with a twist:
 - They care more about holidays, so any error on holidays has **5 times** the penalty
 - They call this WMAE, for *weighted* mean absolute error

$$WMAE = \frac{1}{\sum w_i} \sum_{i=1}^n w_i |y_i - \hat{y}_i|$$

- n is the number of test data points
- $\hat{y}_i$ is your prediction
- y_i is the actual sales
- w_i is 5 on holidays and 1 otherwise

```
 wmae <- function(actual, predicted, holidays) {  
  ids <- !is.na(actual) & !is.na(predicted) & !is.na(holidays)  
  sum(abs(actual[ids]-predicted[ids])*(holidays[ids]*4+1)) / (length(actual[ids]) + 4*sum(holidays[ids]))  
}
```

Before we get started...

- The data isn't very clean:
 - Markdowns are given by 5 separate variables instead of 1
 - Date is text format instead of a date
 - CPI and unemployment data are missing in around a third of the testing data
 - There are some (week, store, department) groups missing from our training data!

We'll have to fix these

Also...

- Some features to add:
 - Year
 - Week
 - A unique ID for tracking (week, firm, department) tuples
 - The ID Walmart requests we use for submissions
 - Average sales by (store, department)
 - Average sales by (week, store, department)

Load data and packages

```
library(tidyverse) # We'll extensively use dplyr here
library(lubridate) # Great for simple date functions
library(broom)     # To view results in a tidy manner
weekly <- read_csv("../Data/WMT_train.csv")
weekly.test <- read_csv("../Data/WMT_test.csv")
weekly.features <- read_csv("../Data/WMT_features.csv")
weekly.stores <- read_csv("../Data/WMT_stores.csv")
```

- **weekly** is our training data
- **weekly.test** is our testing data – no **Weekly_Sales** column
- **weekly.features** is general information about (week, store) pairs
 - Temperature, pricing, etc.
- **weekly.stores** is general information about each store

Cleaning



```
preprocess_data <- function(df) {  
  # Merge the data together (Pulled from outside of function -- "scoping")  
  df <- inner_join(df, weekly.stores)  
  df <- inner_join(df, weekly.features[,1:11])  
  # Compress the weird markdown information to 1 variable  
  df$markdown <- 0  
  df[!is.na(df$MarkDown1),]$markdown <- df[!is.na(df$MarkDown1),]$MarkDown1  
  df[!is.na(df$MarkDown2),]$markdown <- df[!is.na(df$MarkDown2),]$MarkDown2  
  df[!is.na(df$MarkDown3),]$markdown <- df[!is.na(df$MarkDown3),]$MarkDown3  
  df[!is.na(df$MarkDown4),]$markdown <- df[!is.na(df$MarkDown4),]$MarkDown4  
  df[!is.na(df$MarkDown5),]$markdown <- df[!is.na(df$MarkDown5),]$MarkDown5  
  # Fix dates and add useful time variables  
  df$date <- as.Date(df$date)  
  df$week <- week(df$date)  
  df$year <- year(df$date)  
  # Output the data  
  df  
}
```



```
df <- preprocess_data(weekly)  
df_test <- preprocess_data(weekly.test)
```

Merge data, fix markdown, build time data

What this looks like

```
df[91:94,] %>%  
  select(Store, date, markdown, MarkDown3, MarkDown4, MarkDown5) %>%  
  html_df()
```

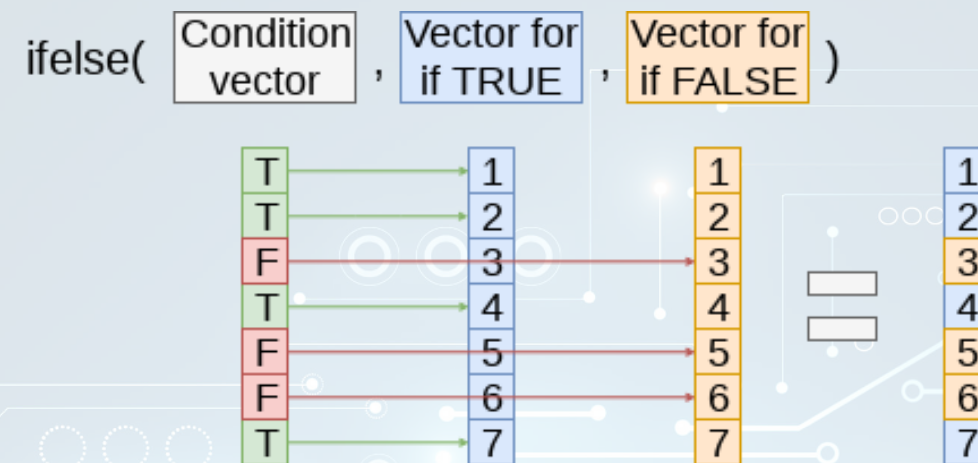
	Store	date	markdown	MarkDown3	MarkDown4	MarkDown5
1		2011-10-28	0.00	NA	NA	NA
1		2011-11-04	0.00	NA	NA	NA
1		2011-11-11	6551.42	215.07	2406.62	6551.42
1		2011-11-18	5988.57	51.98	427.39	5988.57

```
df[1:2,] %>% select(date, week, year) %>% html_df()
```

date	week	year
2010-02-05	6	2010
2010-02-12	7	2010

Cleaning: Missing CPI and Unemployment

```
# Fill in missing CPI and Unemployment data
df_test <- df_test %>%
  group_by(Store, year) %>%
  mutate(CPI=ifelse(is.na(CPI), mean(CPI,na.rm=T), CPI),
         Unemployment=ifelse(is.na(Unemployment),
                             mean(Unemployment,na.rm=T),
                             Unemployment)) %>%
  ungroup()
```



Apply the (year, Store)'s CPI and Unemployment to missing data

Cleaning: Adding IDs

- Build a unique ID
 - Since Store, week, and department are all 2 digits, make a 6 digit number with 2 digits for each
 - `sswwdd`
- Build Walmart's requested ID for submissions
 - `ss_dd_YYYY-MM-DD`



```
# Unique IDs in the data for tracking across data
df$id <- df$Store *10000 + df$week * 100 + df$Dept
df_test$id <- df_test$Store *10000 + df_test$week * 100 + df_test$Dept

# Id needed for submission
df_test$Id <- paste0(df_test$Store, '_', df_test$Dept, "_", df_test$date)
```

What the IDs look like

```
html_df(df_test[c(20000, 40000, 60000), c("Store", "week", "Dept", "id", "Id")])
```

Store	week	Dept	id	Id
8	27	33	82733	8_33_2013-07-05
15	46	91	154691	15_91_2012-11-16
23	52	25	235225	23_25_2012-12-28

Add in (store, department) average sales



```
# Calculate average by store-dept and distribute to df_test
df <- df %>%
  group_by(Store, Dept) %>%
  mutate(store_avg=mean(Weekly_Sales, rm.na=T)) %>%
  ungroup()
df_sa <- df %>%
  group_by(Store, Dept) %>%
  slice(1) %>%
  select(Store, Dept, store_avg) %>%
  ungroup()
df_test <- left_join(df_test, df_sa)
# 36 observations have invalid department codes -- ignore (set to 0)
df_test[is.na(df_test$store_avg),]$store_avg <- 0

# Calculate multipliers based on store_avg (and removing NaN and Inf)
df$Weekly_mult <- df$Weekly_Sales / df$store_avg
df[!is.finite(df$Weekly_mult),]$Weekly_mult <- NA
```

Add in (week, store, dept) average sales

```
 # Calculate mean by week-store-dept and distribute to df_test
df <- df %>%
  group_by(Store, Dept, week) %>%
  mutate(naive_mean=mean(Weekly_Sales, rm.na=T)) %>%
  ungroup()
df_wm <- df %>%
  group_by(Store, Dept, week) %>%
  slice(1) %>%
  ungroup() %>%
  select(Store, Dept, week, naive_mean)
df_test <- df_test %>% arrange(Store, Dept, week)
df_test <- left_join(df_test, df_wm)
```

ISSUE: New (week, store, dept) groups

- This is in our testing data!
 - So we'll need to predict out groups we haven't observed at all

```
table(is.na(df_test$naive_mean))
```

FALSE	TRUE
113827	1237

- Fix: Fill with 1 or 2 lags where possible using `ifelse()` and `lag()`
- Fix: Fill with 1 or 2 leads where possible using `ifelse()` and `lag()`
- Fill with `store_avg` when the above fail
- Code is available in the code file – a bunch of code like:

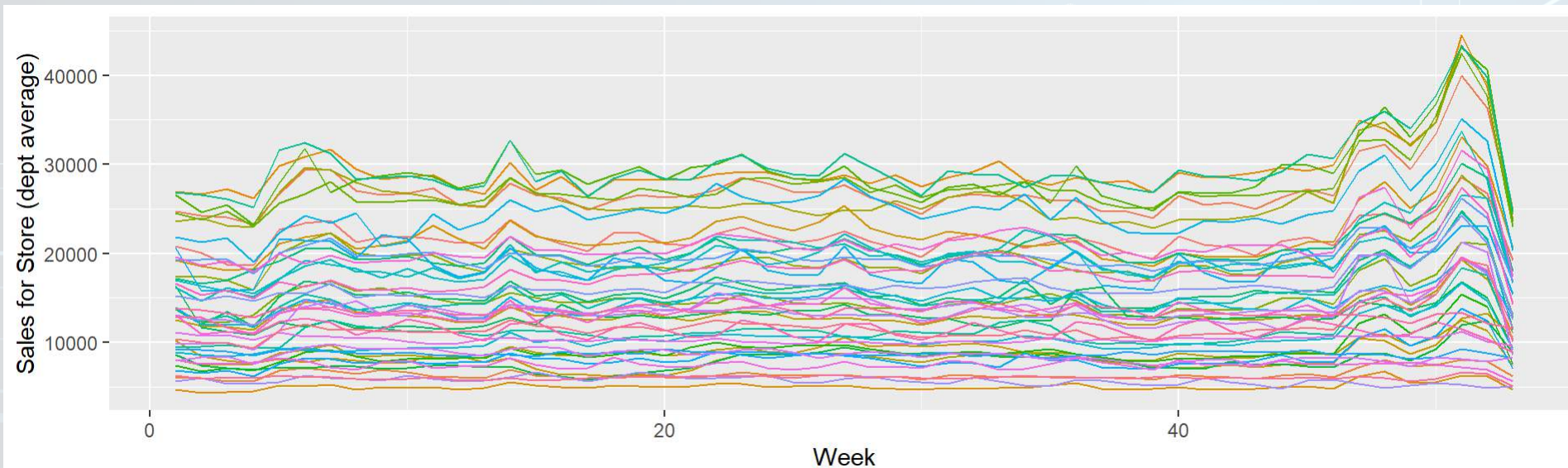
```
df_test <- df_test %>%  
  arrange(Store, Dept, date) %>%  
  group_by(Store, Dept) %>%  
  mutate(naive_mean=ifelse(is.na(naive_mean), lag(naive_mean),naive_mean)) %>%  
  ungroup()
```

Cleaning is done

- Data is in order
 - No missing values where data is needed
 - Needed values created



```
df %>%  
  group_by(week, Store) %>%  
  mutate(sales=mean(Weekly_Sales)) %>%  
  slice(1) %>%  
  ungroup() %>%  
  ggplot(aes(y=sales, x=week, color=factor(Store))) +  
  geom_line() + xlab("Week") + ylab("Sales for Store (dept average)") +  
  theme(legend.position="none")
```



The background is a dark blue field filled with a complex, interconnected network of glowing blue lines and dots. The lines form a web-like structure, with some areas being denser than others, creating a sense of depth and connectivity. The dots are small and bright, serving as nodes in the network.

Tackling the problem

First try

- Ideal: Use last week to predict next week!



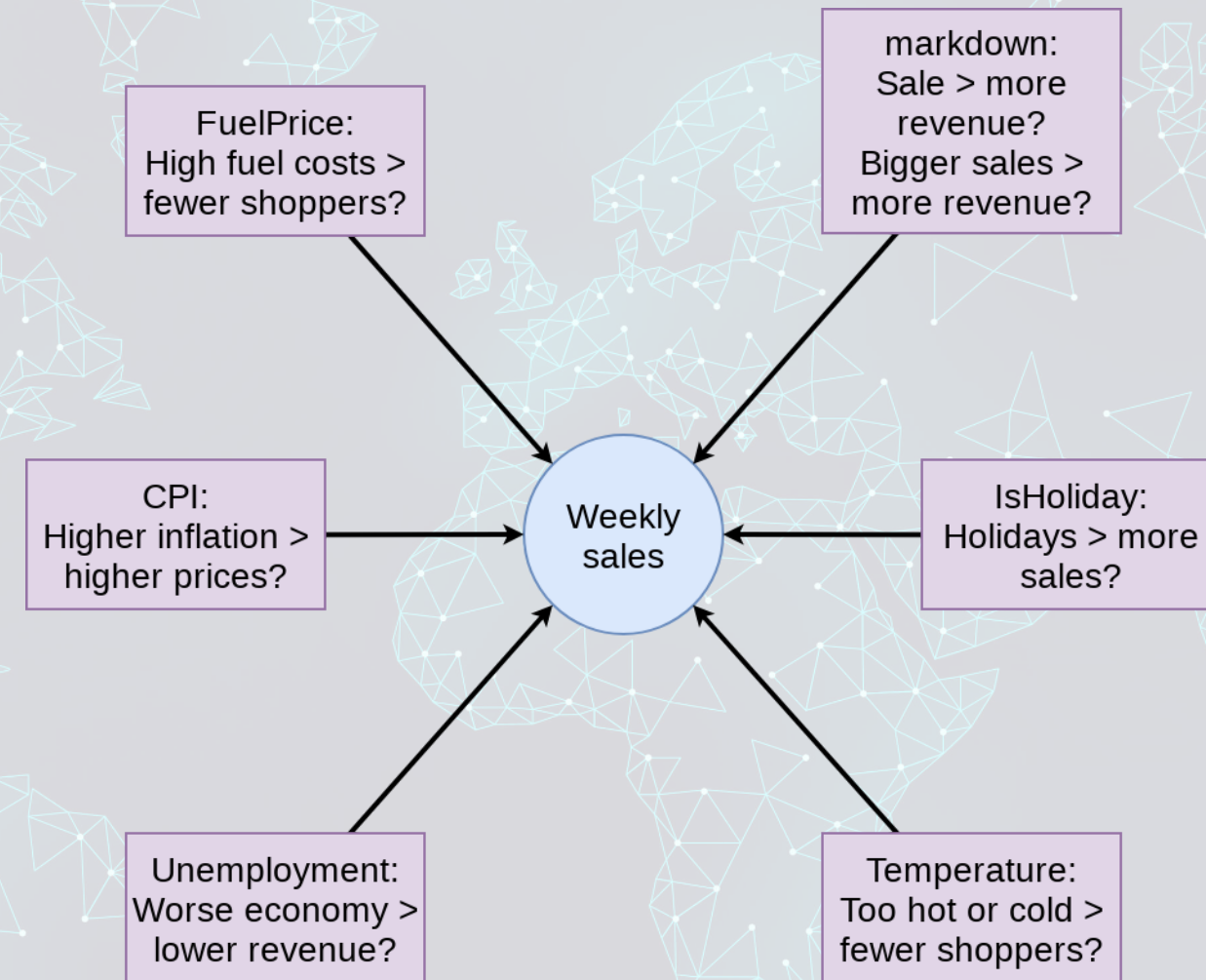
No data for testing...

- First instinct: try to use a linear regression to solve this



We have this

What to put in the model?



First model

```
R mod1 <- lm(Weekly_mult ~ factor(IsHoliday) + factor(markdown>0) +  
             markdown + Temperature +  
             Fuel_Price + CPI + Unemployment,  
             data=df)  
tidy(mod1)
```

```
# A tibble: 8 × 5  
  term                estimate  std.error statistic  p.value  
  <chr>                <dbl>      <dbl>    <dbl>    <dbl>  
1 (Intercept)          1.24      0.0370     33.5 4.10e-245  
2 factor(IsHoliday)TRUE  0.0868    0.0124      6.99 2.67e- 12  
3 factor(markdown > 0)TRUE 0.0531    0.00885     6.00 2.00e- 9  
4 markdown             0.000000741 0.000000875    0.847 3.97e- 1  
5 Temperature          -0.000763    0.000181    -4.23 2.38e- 5  
6 Fuel_Price           -0.0706     0.00823    -8.58 9.90e- 18  
7 CPI                 -0.0000837    0.0000887   -0.944 3.45e- 1  
8 Unemployment          0.00410     0.00182     2.25 2.45e- 2
```

```
R glance(mod1)  
  
# A tibble: 1 × 12  
  r.squared adj.r.squared sigma statistic  p.value    df  logLik    AIC    BIC  
    <dbl>      <dbl> <dbl>    <dbl>    <dbl> <dbl>  <dbl>  <dbl>  <dbl>  
1  0.000481    0.000464  2.03     29.0 2.96e-40     7 -895684. 1.79e6 1.79e6  
# i 3 more variables: deviance <dbl>, df.residual <int>, nobs <int>
```

Prep submission and check in sample WMAE



```
# Out of sample result
df_test$Weekly_mult <- predict(mod1, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg

# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_linear.csv",
          row.names=FALSE)

# track
df_test$WS_linear <- df_test$Weekly_Sales

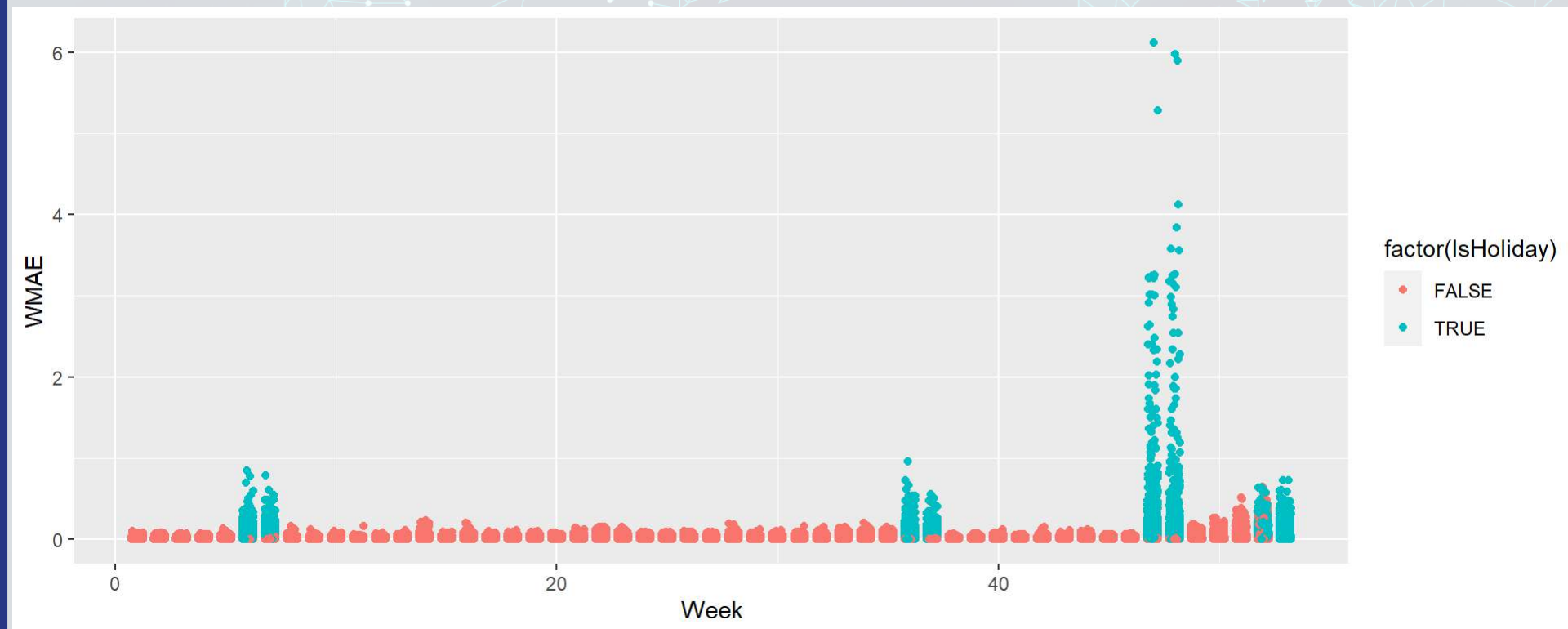
# Check in sample WMAE
df$WS_linear <- predict(mod1, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_linear, holidays=df$IsHoliday)
names(w) <- "Linear"
wmaes <- c(w)
wmaes
```

```
Linear
3073.57
```

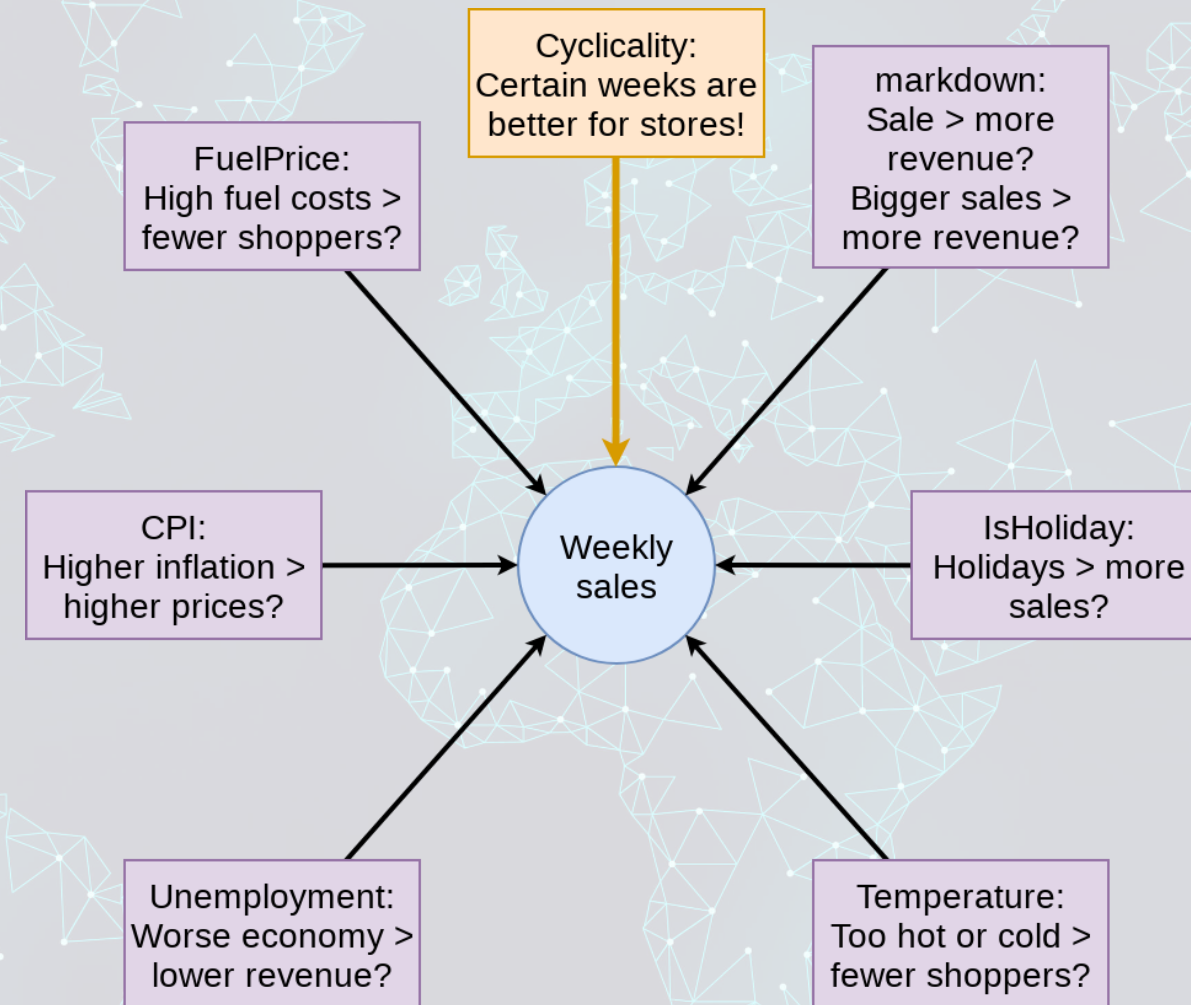
Visualizing in sample WMAE



```
wmae_obs <- function(actual, predicted, holidays) {  
  abs(actual-predicted)*(holidays*5+1) / (length(actual) + 4*sum(holidays))  
}  
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_linear,  
  holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes, x=week, color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```



Back to the drawing board...



Second model: Including week

```
R mod2 <- lm(Weekly_mult ~ factor(week) + factor(IsHoliday) + factor(markdown>0) +  
            markdown + Temperature +  
            Fuel_Price + CPI + Unemployment,  
            data=df)  
tidy(mod2)
```

```
# A tibble: 60 × 5  
  term                estimate std.error statistic    p.value  
  <chr>              <dbl>    <dbl>    <dbl>    <dbl>  
1 (Intercept)         1.00    0.0452    22.1 3.11e-108  
2 factor(week)2      -0.0648  0.0372    -1.74 8.19e- 2  
3 factor(week)3      -0.169   0.0373    -4.54 5.75e- 6  
4 factor(week)4      -0.0716  0.0373    -1.92 5.47e- 2  
5 factor(week)5       0.0544  0.0372     1.46 1.44e- 1  
6 factor(week)6       0.161   0.0361     4.45 8.79e- 6  
7 factor(week)7       0.265   0.0345     7.67 1.72e-14  
8 factor(week)8       0.109   0.0340     3.21 1.32e- 3  
9 factor(week)9       0.0823  0.0340     2.42 1.55e- 2  
10 factor(week)10     0.101   0.0341     2.96 3.04e- 3  
# i 50 more rows
```

```
R glance(mod2)  
  
# A tibble: 1 × 12  
  r.squared adj.r.squared sigma statistic p.value    df logLik      AIC      BIC  
    <dbl>      <dbl> <dbl>    <dbl>    <dbl> <dbl> <dbl>    <dbl>    <dbl>  
1  0.00501    0.00487  2.02     35.9      0    59 -894728. 1789577. 1.79e6  
# i 3 more variables: deviance <dbl>, df.residual <int>, nobs <int>
```

Prep submission and check in sample WMAE



```
# Out of sample result
df_test$Weekly_mult <- predict(mod2, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg

# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_linear2.csv",
          row.names=FALSE)

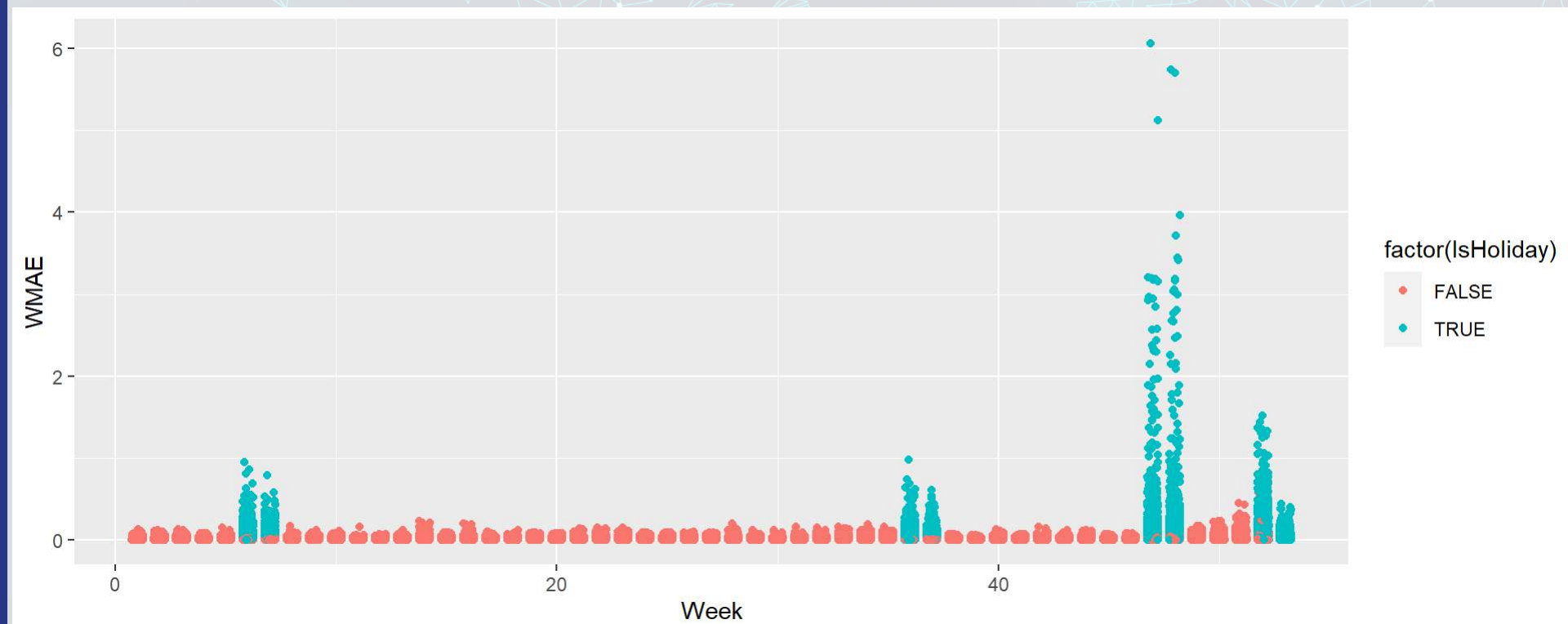
# track
df_test$WS_linear2 <- df_test$Weekly_Sales

# Check in sample WMAE
df$WS_linear2 <- predict(mod2, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_linear2, holidays=df$IsHoliday)
names(w) <- "Linear 2"
wmaes <- c(wmaes, w)
wmaes
```

```
Linear Linear 2
3073.570 3230.643
```

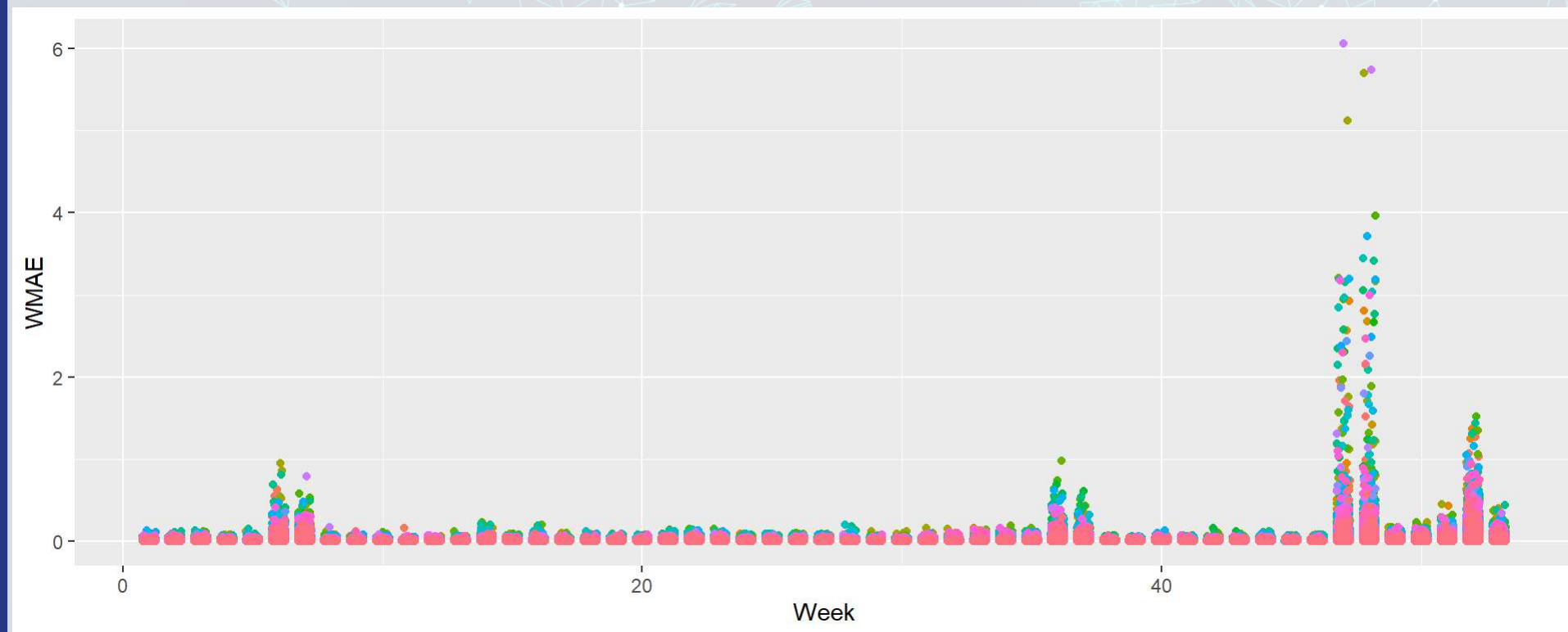
Visualizing in sample WMAE

```
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_linear2,  
                    holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes,  
                    x=week,  
                    color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```



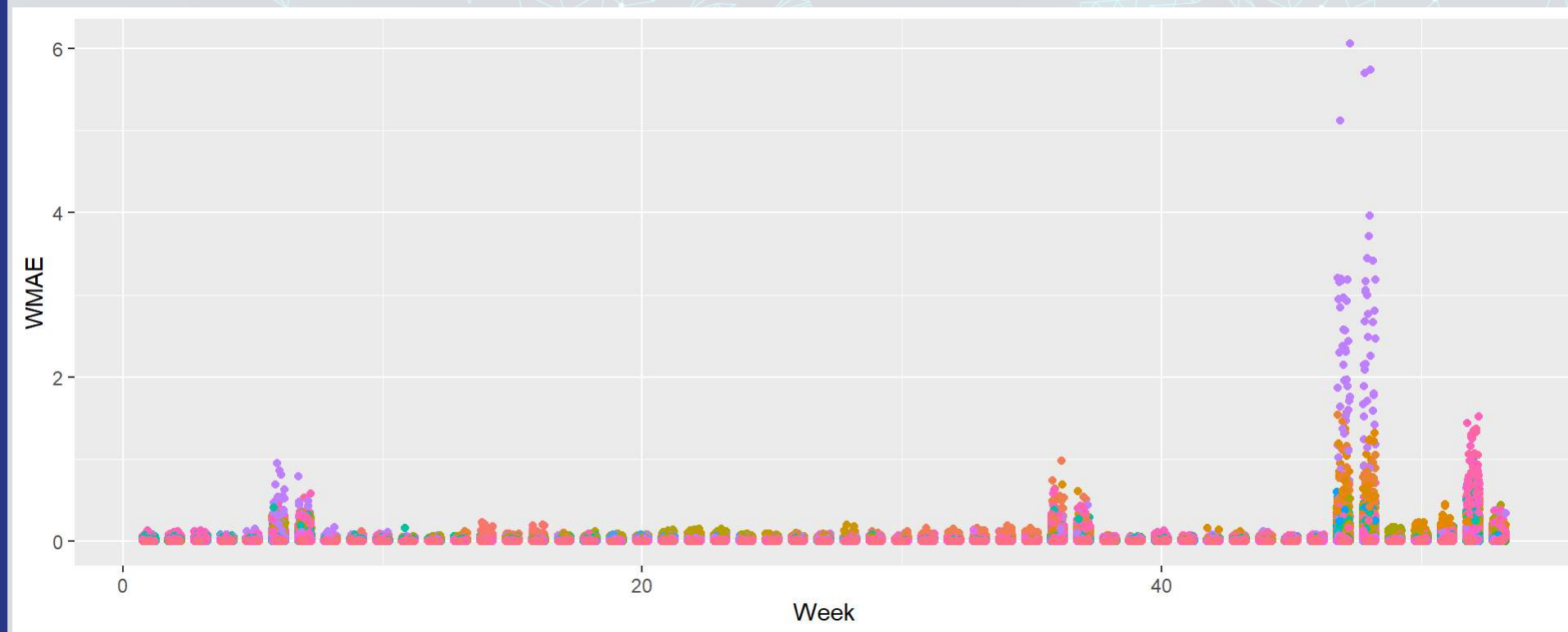
Visualizing in sample WMAE by Store

```
ggplot(data=df, aes(y=wmae_obs(actual=Weekly_Sales, predicted=WS_linear2,  
                      holidays=IsHoliday),  
          x=week,  
          color=factor(Store))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE") +  
  theme(legend.position="none")
```

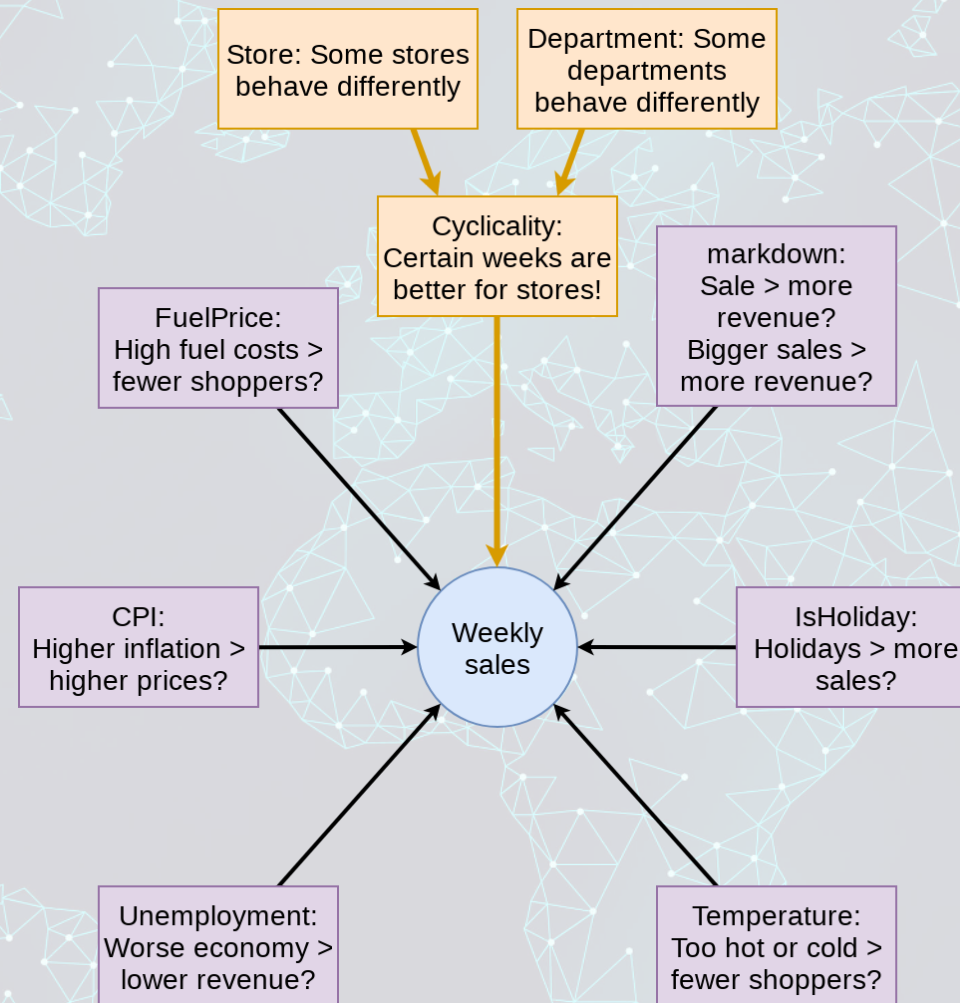


Visualizing in sample WMAE by Dept

```
ggplot(data=df, aes(y=wmae_obs(actual=Weekly_Sales, predicted=WS_linear2,  
                      holidays=IsHoliday),  
              x=week,  
              color=factor(Dept))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE") +  
  theme(legend.position="none")
```



Back to the drawing board...



Third model: Including week x Store x Dept

```
mod3 <- lm(Weekly_mult ~ factor(week):factor(Store):factor(Dept) + factor(IsHoliday) + factor(markdown>0) +  
          markdown + Temperature +  
          Fuel_Price + CPI + Unemployment,  
          data=df)  
## Error: cannot allocate vector of size 606.8Gb
```

...

Third model: Including week x Store x Dept

- Use `fixest`'s `feols()` – it really is more efficient!

```
library(fixest)
mod3 <- feols(Weekly_mult ~ markdown +
              Temperature +
              Fuel_Price +
              CPI +
              Unemployment | id, data=df)
tidy(mod3)
```

```
# A tibble: 5 × 5
  term          estimate std.error statistic  p.value
<chr>          <dbl>      <dbl>      <dbl>    <dbl>
1 markdown    -0.00000139 0.000000295   -4.73 2.24e- 6
2 Temperature  0.00135      0.000243      5.55 2.83e- 8
3 Fuel_Price  -0.0637      0.00905     -7.04 1.92e-12
4 CPI         0.00150      0.000800      1.87 6.13e- 2
5 Unemployment -0.0303      0.00386     -7.85 4.14e-15
```

```
glance(mod3)
```

```
# A tibble: 1 × 9
  r.squared adj.r.squared within.r.squared pseudo.r.squared sigma  nobs    AIC
  <dbl>      <dbl>          <dbl>          <dbl> <dbl> <int>  <dbl>
1  0.823      0.712          0.000540      NA  1.09 421564 1.39e6
# i 2 more variables: BIC <dbl>, logLik <dbl>
```

Prep submission and check in sample WMAE

```
# Out of sample result
df_test$Weekly_mult <- predict(mod3, df_test)
df_test$Weekly_Sales <- df_test$Weekly_mult * df_test$store_avg
# Replace NA values with store average
df_test <- df_test %>%
  mutate(Weekly_Sales = ifelse(is.na(Weekly_Sales), naive_mean, Weekly_Sales))
```

```
# Required to submit a csv of Id and Weekly_Sales
write.csv(df_test[,c("Id", "Weekly_Sales")],
          "WMT_FE.csv",
          row.names=FALSE)

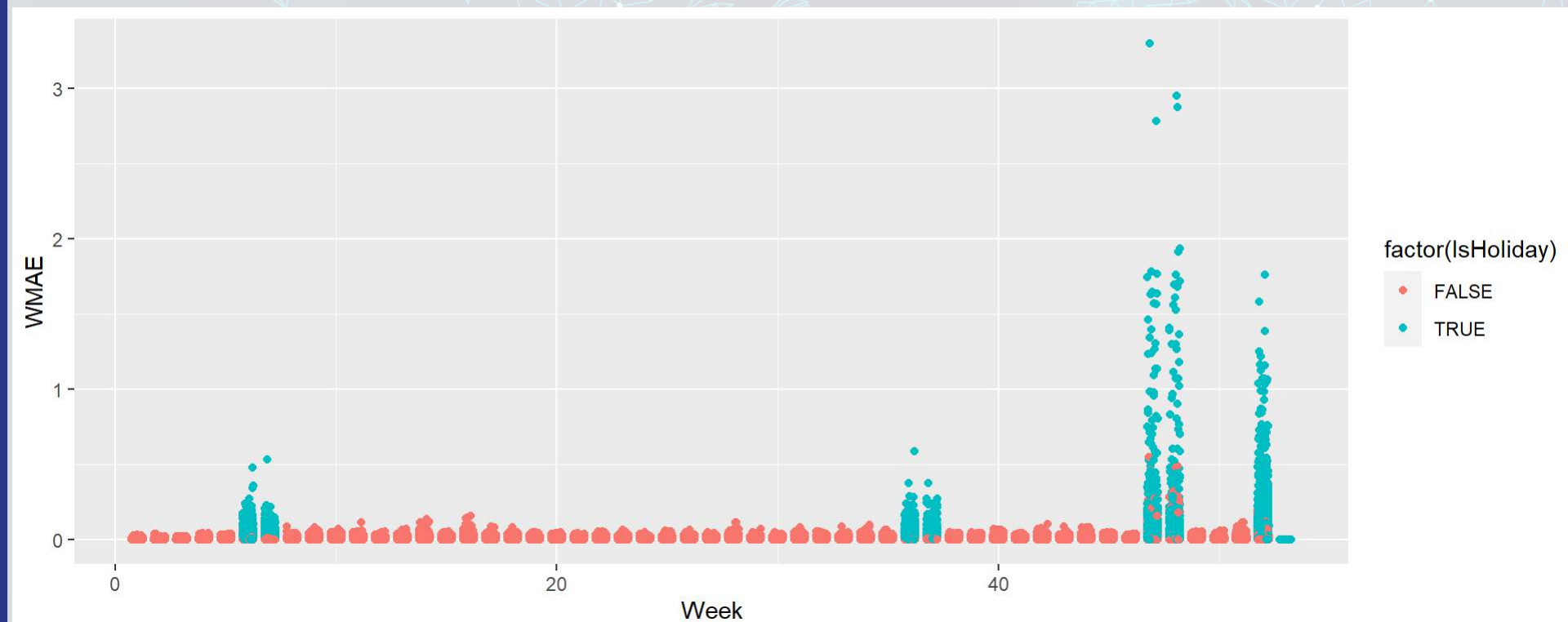
# track
df_test$WS_FE <- df_test$Weekly_Sales

# Check in sample WMAE
df$WS_FE <- predict(mod3, df) * df$store_avg
w <- wmae(actual=df$Weekly_Sales, predicted=df$WS_FE, holidays=df$IsHoliday)
names(w) <- "FE"
wmaes <- c(wmaes, w)
wmaes
```

	Linear	Linear 2	FE
	3073.570	3230.643	1552.190

Visualizing in sample WMAE

```
df$wmaes <- wmae_obs(actual=df$Weekly_Sales, predicted=df$WS_FE,  
                    holidays=df$IsHoliday)  
ggplot(data=df, aes(y=wmaes,  
                    x=week,  
                    color=factor(IsHoliday))) +  
  geom_jitter(width=0.25) + xlab("Week") + ylab("WMAE")
```



Maybe the data is part of the problem?

- What problems might there be for our testing sample?
 - What is different from testing to training?
- Can we fix them?
 - If so, how?

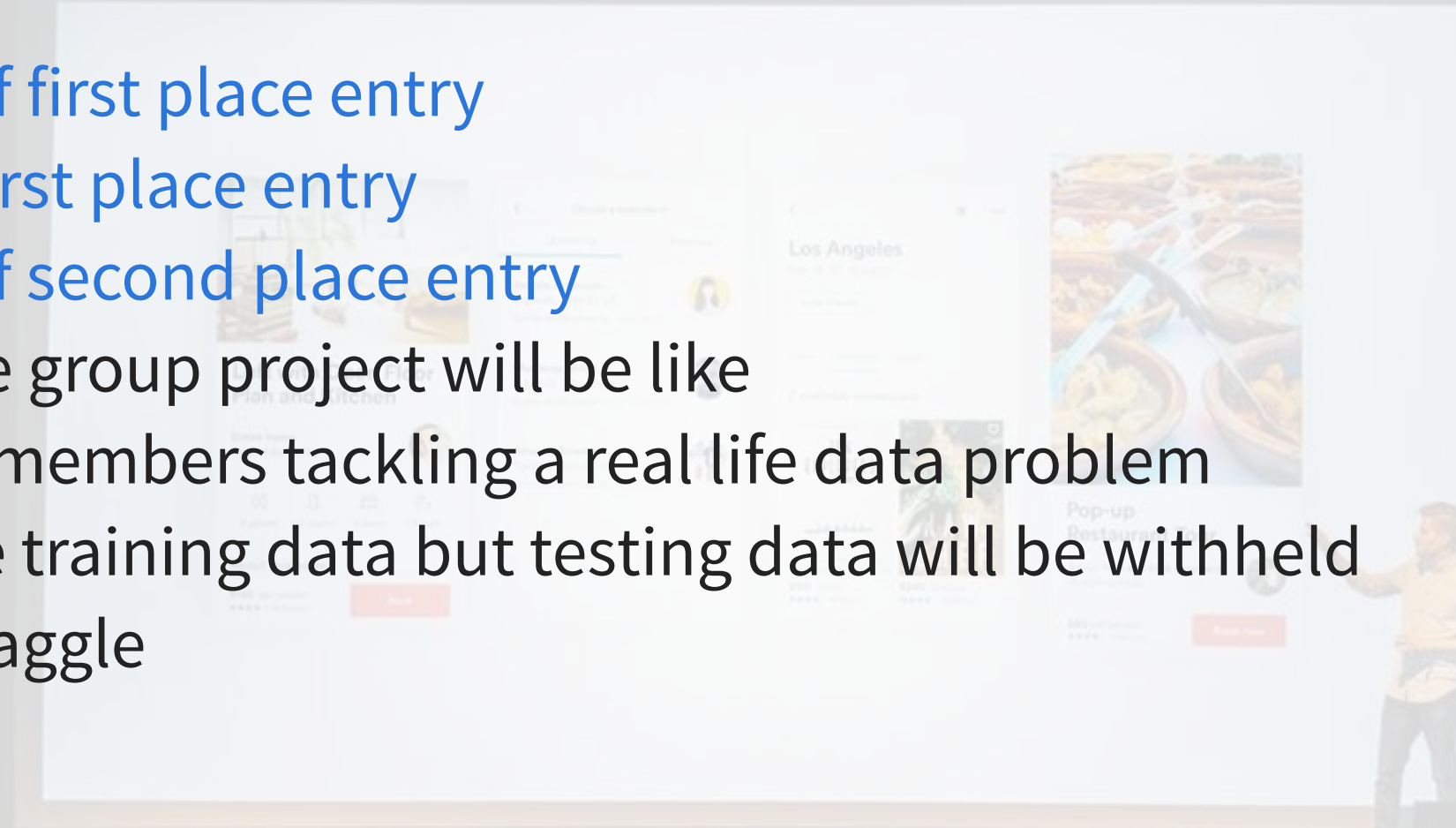


The background is a dark blue field filled with a complex, interconnected network of glowing blue lines and dots. The lines form a web-like structure, with some areas being more densely connected than others. The dots, which serve as nodes, are also glowing and vary in brightness. The overall effect is one of a dynamic, digital or molecular network.

End Matter

This was a real problem!

- Walmart provided this data back in 2014 as part of a recruiting exercise
 - [Details here](#)
 - [Discussion of first place entry](#)
 - [Code for first place entry](#)
 - [Discussion of second place entry](#)
- This is what the group project will be like
 - 4 to 5 group members tackling a real life data problem
 - You will have training data but testing data will be withheld
 - Submit on Kaggle



Project deliverables

1. Kaggle submission
2. Your code for your submission, walking through what you did
3. A 15 minute presentation on the last day of class describing:
 - Your approach
4. A report discussing
 - Main points and findings
 - Exploratory analysis of the data used
 - Your model development, selection, implementation, evaluation, and refinement
 - A conclusion on how well your group did and what you learned in the process

Packages used for these slides

- broom
- DT
- downlit
- fixest
- kableExtra
- knitr
- lubridate
- quarto
- revealjs
- tidyverse

